

WEST CHESTER AREA SCHOOL DISTRICT

Spellman Education Center 782 Springdale Drive, Exton, PA 19341 Dr. James R. Scanlon, Superintendent 484-266-1000 • www.wcasd.net



2021-22 FINAL BUDGET

APPROVED MAY 26, 2021

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West Chester Area School District 2021-22 Budget Message

The West Chester Area School District School Board of Directors passed a final budget for the 2021-22 school year of \$279,476,796, approximately \$9.7 million increase over the current budget (3.6 percent.) Included in this increase is \$3.7 million in staffing and benefits related to the opening of Greystone, the District's 11th elementary school. Other increases include more than \$3.6 million directly related to the following state and federal mandates:

- \$2.2 million increase in state-mandated pension expenses, a 6.3 percent increase over the current year's budget.
- \$724,000 increase in tuitions and services for special education students, a 4.7 percent increase over the current year.
- \$656,000 increase in transportation expenses for both public and non-public students, 3.9 percent increase over the current year.

The budget includes a 1.8 percent tax increase for Chester County property owners (about \$76 per average household) and a .4 percent increase for Delaware County property owners (about \$19 per average household). The property tax millage rates for West Chester remain one of the lowest in Chester County. The District utilized savings from the 2020-21 operations to help offset the millage increases needed for the 2021-22 budget. The District's undesignated fund balance is approximately \$17.1 million.

The largest component of the budget is the salaries and benefits for the District's 1,493 employees, which rose \$6.5 million (4.8 percent increase). Included in that increase is \$3.7 million (2.3 percent increase) in additional staffing needed for Greystone Elementary. The 2021-22 budget includes the addition of:

- Staffing for Greystone Elementary School including; Principal, Librarian, Nurse, Counselor, two Reading Specialists, Caseworker, Psychologist, Speech Therapist, 24 teachers, a Head Custodian, and 2.5 office staff.
- Staffing for the District in-house Achieve Progress Transition Program (APT) to be located in each of the three high schools, including three special education teachers, three counselors, 1.2 regular education teachers, and three paraprofessionals.
- .2 Psychologist to accommodate increased caseload at the middle school level
- One Nurse for the Multi Disabled Support (MDS) Program
- Two Campus Security Officers
- .5 Custodian due to increased square footage as a result of classroom additions at the elementary level.

"This budget includes additional debt service to begin renovations at Glen Acres Elementary School, as well as staffing to open the new Greystone Elementary School. We have also relocated existing resources to provide the necessary supports for students as we enter a post-pandemic school year," said Superintendent Jim Scanlon.

The District is projecting a \$671,000 increase in this year's budget, which covers books, supplies, utilities, debt service, and other operating expenses offset by savings of \$1.1 million in contracted and professional services.

"The board worked extremely hard to provide the needed resources for our students while maintaining one of the lowest tax rates in Chester County. It is a difficult balance to meet the needs of our 12,000 students with the taxpayers in our community. I believe this budget accomplishes that goal," said school board president Chris McCune.

2021-22 District Tax Rates

Based on the final budget, the real estate tax rate for Chester County will increase by .40 mills to 22.06, an increase of 1.8 percent, and the rebalanced millage rate based on the county-wide reassessment for Delaware County will be 9.52, an increase of .4 percent over 2020-21. The average assessed home value in Chester County is now \$189,850, which is approximately one-half of the home's market value. The average assessed home value in the Delaware County portion of the District is \$502,336, which represents 100 percent of the market value. At the final rate, the average tax hike would be \$76 per year for Chester County residents and \$19 for Delaware County residents. The differences in county average assessments account for formula differences resulting in the differing tax rates.

WEST CHESTER AREA SCHOOL DISTRICT

2021-22 BUDGET CALENDAR

•	Review of Budget Calendar Budget Forecast Model Review	September 29, 2020 P&FC
•	Budget Forecast Model Review 2021-22 Enrollment Projection (Info Item) 2021-22 Per Pupil Allocation Recommendation	October 19, 2020 P&FC
•	Budget Forecast Model Review Staffing/Employee Benefits/Teacher Substitutes Debt Service & Capital Reserve	November 16, 2020 P&FC
•	Budget Forecast Model Review	December 21, 2020 P&FC
•	Board Approval of Resolution (Accelerated Budget Opt Out Resolution) indicating the District will NOT raise taxes above the state's index (by 1/28/21). No later than 5 days after resolution adoption, District must submit information on proposed increase to PDE for approval together with the resolution (by 2/2/21).	December 21, 2020 Board Meeting
•	Budget Forecast Model Review & Budget Work Session	(Tuesday) January 19, 2021 P&FC
•	Budget Forecast Model Review Budget Work Session	(Tuesday) February 16, 2021 P&FC Board Work Session
•	Budget Forecast Model Review & Budget Work Session	March 15, 2021 P&FC
•	Budget Work Session & Public Hearing	April 19, 2021 P&FC
•	Board approval of <u>Resolution</u> authorizing the Display of 2021-22 Proposed Budget in PDE format & Advertising Intent to Adopt (by 4/26/21)-must be at least 30 days before final budget adoption on 5/26/20 & be available for public inspection in PDE format at least 20 days prior to adoption (by 5/6/21).	April 26, 2021 Board Meeting
•	Publish Legal Notice of Intent to Adopt Final Budget (10 days prior to adoption) no later than 5/14/21.	<i>Must Publish by</i> May 16, 2021
•	ADOPTION of FINAL 2021-22 BUDGET	(Wednesday) May 26, 2021 Board Meeting

SUMMARY OF ALL FUNDS

SUMMARY OF ALL FUNDS

-	Projected	Revenue &	Expenditures,	Estimated
	Beginning	Other	Expenses &	Ending Fund
	Fund Balance	Financing	Other	Balance
-	7/1/2021	Sources	Financing Uses	6/30/2022
General Funds	\$47,950,754	\$253,994,666	\$279,476,796	\$22,468,624
(includes Athletic & Fed. Funds)				
Special Revenue Fund:				
Capital Reserve Fund	\$25,654,309	\$4,300,764	\$3,494,867	\$26,460,206
Cap Resv - Facilities	\$0	\$2,011,500	\$2,011,500	\$0
Total Special Revenue Funds	\$25,654,309	\$6,312,264	\$5,506,367	\$26,460,206
Capital Projects Fund	\$37,703,387	<u>\$0</u>	\$11,930,812	\$25,772,575
TOTAL ALL				
GOVERNMENTAL FUNDS	\$111,308,450	\$260,306,930	\$296,913,975	\$74,701,405
Proprietary Fund:				
Food Service	\$1,329,273	\$3,709,932	\$3,480,586	\$1,558,619
TOTAL PROPRIETARY				
FUND TYPES	\$1,329,273	\$3,709,932	\$3,480,586	\$1,558,619

GOVERNMENTAL FUNDS

GENERAL FUND

Expenses

(Includes Athletics & Federal Programs)

EXPENSE SUMMARY

	Actual <u>2019-20</u>	Budgeted <u>2020-21</u>	Anticipated 2020-21	Proposed <u>2021-22</u>
<u>Instruction</u>				
Regular Programs - Elem/Sec	\$94,197,737	\$101,569,133	\$101,577,010	\$106,430,746
Special Programs - Elem/Sec	37,658,954	42,413,230	41,697,323	43,668,561
Vocational Education Programs	6,292,293	6,587,725	6,594,425	6,955,155
Other Instructional Prog Elem/Sec	940,636	840,435	540,435	340,861
Other Non-Public Services	66,438	75,328	75,328	81,975
Total Instruction	\$139,156,059	\$151,485,851	\$150,484,521	\$157,477,298
Support Services				
Pupil Personnel	\$9,151,408	\$10,166,734	\$10,166,734	\$10,925,754
Instructional Staff	5,668,075	6,220,847	6,320,847	6,578,807
Administration	11,293,929	13,142,894	13,142,894	13,898,933
Pupil Health	2,395,807	2,710,797	2,710,797	2,975,305
Business	1,787,151	2,005,031	2,005,031	2,068,847
Operations & Maintenance	16,068,868	19,193,218	18,853,218	20,367,515
Transportation	12,409,575	14,982,392	13,982,392	15,745,719
Central	3,595,539	4,056,507	4,349,818	4,255,729
Other	147,771	226,867	226,867	231,221
Total Support	\$62,518,124	\$72,705,287	\$71,758,598	\$77,047,830
Student Activities & Community Serv	<u>/ices</u>			
Student Activities	\$4,749,544	\$5,558,654	\$5,558,654	\$5,590,588
Community Services	104,769	151,912	151,912	157,906
Total Student Act., etc.	\$4,854,313	\$5,710,566	\$5,710,566	\$5,748,494
Other Financing Uses				
Principal, Interest & Authority	\$26,541,652	\$27,290,206	\$25,508,186	\$28,560,032
Capital Project Fund Transfer	5,451,612	6,167,541	7,633,522	6,237,265
Budget Reserve	, , -	6,456,216	3,464,104	4,405,877
-	#04.000.00 <i>1</i>			
Total Other Financing Uses	\$31,993,264	\$39,913,963	\$36,605,812	\$39,203,174
TOTAL	\$238,521,759	\$269,815,667	\$264,559,497	\$279,476,796

INSTRUCTION (1000)

Expenditures

INSTRUCTION

<u>1100</u>		REGULAR PR	OGRAMS - EI	LEMENTARY/	SECONDARY		
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$53,740,061	\$55,773,036	\$55,633,558	\$57,656,973	\$2,023,415	3.6%
200	Benefits	\$30,419,670	\$34,638,118	\$34,578,935	\$36,112,997	\$1,534,062	4.4%
300	Professional & Technical Svces	\$2,043,880	\$2,552,991	\$2,492,991	\$2,833,842	\$340,851	13.7%
400	Purchased Property Services	\$242,437	\$319,987	\$319,987	\$317,912	(\$2,075)	-0.6%
500	Other Purchased Services	\$4,917,462	\$5,072,013	\$5,072,013	\$5,487,146	\$415,133	8.2%
600	Supplies	\$2,734,900	\$3,118,788	\$3,385,326	\$3,897,452	\$512,126	15.1%
700	Property	\$77,652	\$61,108	\$61,108	\$87,052	\$25,944	42.5%
800	Other Objects	\$21,675	\$33,092	\$33,092	\$37,372	\$4,280	12.9%
TOTAL	- -	\$94,197,737	\$101,569,133	\$101,577,010	\$106,430,746	\$4,853,736	4.8%

<u>1200</u>		SPECIAL PROGRAMS - ELEMENTARY/SECONDARY					
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	2020-21	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$12,177,314	\$12,986,104	\$12,686,104	\$14,288,448	\$1,602,344	12.6%
200	Benefits	\$7,161,558	\$8,092,501	\$8,092,501	\$8,992,259	\$899,758	11.1%
300	Professional & Technical Svces	\$11,054,876	\$14,036,279	\$13,089,359	\$12,844,211	(\$245,148)	-1.9%
400	Purchased Property Services	\$3,703	\$5,209	\$5,209	\$6,400	\$1,191	22.9%
500	Other Purchased Services	\$6,975,545	\$6,907,189	\$6,907,189	\$7,252,488	\$345,299	5.0%
600	Supplies	\$244,218	\$227,633	\$758,646	\$249,985	(\$508,661)	-67.0%
700	Property	\$12,029	\$84,400	\$84,400	\$3,800	(\$80,600)	-95.5%
800	Other Objects	\$29,710	\$73,915	\$73,915	\$30,970	(\$42,945)	-58.1%
TOTAL		\$37,658,954	\$42,413,230	\$41,697,323	\$43,668,561	\$1,971,238	4.7%

<u>1300</u>		VOCATIONAL	EDUCATION				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	<u>2020-21</u>	2021-22	<u>Amount</u>	<u>%</u>
100	Salaries	\$2,301,734	\$2,349,590	\$2,349,590	\$2,469,321	\$119,731	5.1%
200	Benefits	\$1,315,630	\$1,482,075	\$1,482,075	\$1,568,944	\$86,869	5.9%
300	Professional & Technical Svces	\$4,233	\$5,700	\$5,700	\$3,700	(\$2,000)	-35.1%
400	Purchased Property Services	\$0	\$1,133	\$1,133	\$1,150	\$17	1.5%
500	Other Purchased Services	\$2,566,555	\$2,585,213	\$2,585,213	\$2,782,683	\$197,470	7.6%
600	Supplies	\$71,722	\$143,559	\$150,259	\$107,702	(\$42,557)	-28.3%
700	Property	\$30,655	\$18,000	\$18,000	\$19,000	\$1,000	5.6%
800	Other Objects	\$1,764	\$2,455	\$2,455	\$2,655	\$200	8.1%
TOTAL	•	\$6,292,293	\$6,587,725	\$6,594,425	\$6,955,155	\$360,730	5.5%

<u>1400</u>	OTHER INST	RUCTIONAL F	PROGRAMS	
	Actual	Budgeted	Anticipated	Proposed

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	<u>2020-21</u>	2021-22	<u>Amount</u>	<u>%</u>
100	Salaries	\$91,434	\$41,000	\$41,000	\$106,786	\$65,786	160.5
200	Benefits	\$38,354	\$17,274	\$17,274	\$59,275	\$42,001	243.1%
300	Professional & Technical Svces	\$627,124	\$538,018	\$238,018	\$78,500	(\$159,518)	-67.0%
400	Purchased Property Services	\$144,270	\$145,013	\$145,013	\$0	(\$145,013)	-100.0%
500	Other Purchased Services	\$38,742	\$85,930	\$85,930	\$75,000	(\$10,930)	-12.7%
600	Supplies	\$712	\$13,200	\$13,200	\$21,300	\$8,100	61.4%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL	_	\$940,636	\$840,435	\$540,435	\$340,861	(\$199,574)	-36.9%

<u>1500</u> **OTHER NON-PUBLIC SERVICES**

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	2020-21	2021-22	Amount	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$66,438	\$75,328	\$75,328	\$81,975	\$6,647	8.8%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects _	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL	_	\$66,438	\$75,328	\$75,328	\$81,975	\$6,647	8.8%

TOTAL INSTRUCTION Increase/								
		Actual	Budgeted	Anticipated	Proposed	(Decrease)		
		<u>2019-20</u>	2020-21	2020-21	2021-22	Amount	<u>%</u>	
100	Salaries	\$68,310,544	\$71,149,730	\$70,710,252	\$74,521,528	\$3,811,276	5.4%	
200	Benefits	\$38,935,213	\$44,229,968	\$44,170,785	\$46,733,475	\$2,562,690	5.8%	
300	Professional & Technical Svces	\$13,796,552	\$17,208,316	\$15,901,396	\$15,842,228	(\$59,168)	-0.4%	
400	Purchased Property Services	\$390,409	\$471,342	\$471,342	\$325,462	(\$145,880)	-30.9%	
500	Other Purchased Services	\$14,498,304	\$14,650,345	\$14,650,345	\$15,597,317	\$946,972	6.5%	
600	Supplies	\$3,051,553	\$3,503,180	\$4,307,431	\$4,276,439	(\$30,992)	-0.7%	
700	Property	\$120,336	\$163,508	\$163,508	\$109,852	(\$53,656)	-32.8%	
800	Other Objects	\$53,149	\$109,462	\$109,462	\$70,997	(\$38,465)	-35.1%	
TOTAL		\$139,156,059	\$151,485,851	\$150,484,521	\$157,477,298	\$6,992,777	4.6%	

INSTRUCTION

INSTRUCTION represents 56.36% of the budget. It includes the people, programs and services for educating a projected enrollment of 11,901 students in the District's seventeen schools, 473 students in the Charter Schools and 147 students in Alternative Education & CCIU programs.

1100 REGULAR INSTRUCTION

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Included in this category are the salaries of 736.8 teachers (\$55,029,469). The teacher salaries have been adjusted for attrition in the amount of \$1,150,000. Also included are the salaries of 21
\$53,740,061	\$55,773,036	\$55,633,558	\$57,656,973	classroom aides (\$414,175); 17 technology associates (\$556,180); teacher extra-duty payments (\$443,603); summer jump start pay for instructional aides (\$2,000); overtime pay for technology associates (\$20,000); sabbatical leaves (\$300,000); subject chairperson, head teachers, and team leaders (\$499,546) and retirement severance (\$392,000).
200 Benefits				

 Actual
 Budgeted
 Anticipated
 Proposed

 2019-20
 2020-21
 2020-21
 2021-22

 \$30,419,670
 \$34,638,118
 \$34,578,935
 \$36,112,997

The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.

300 Professional and Technical Services

Actual	Buagetea	Anticipated	Proposea	The category includes \$40,000 to measure our student
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	achievement on an annual basis. Includes substitute services
				(\$2,334,131), expenses related to curriculum (\$2,000), five full-day
\$2,043,880	\$2,552,991	\$2,492,991	192,991 \$2,833,842	kindergarten aides (\$125,000), ESL professional aides and services
				(\$270,000) and Jump Start Aides (\$8,000). Also includes \$28,611
				paid out of the schools' per pupil allocation budgets and \$26,100

400 Purchased Property Services

Actual	Budgeted	Anticipated	Proposed	This category District techno
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	2021-22	
\$242,437	\$319,987	\$319,987	\$317,912	buildings and i

This category includes services purchased to repair and maintain District technology equipment, instructional equipment in school buildings and rental/leases for copy equipment, of which \$261,672 is paid out of schools' per pupil allocation budgets and \$56,240 is paid out of the technology and curriculum supervisors' budgets.

paid out of curriculum supervisor's budgets.

500 Other P	<u> urchased Servi</u>	<u>ces</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The major items in this category are tuitions for our resident pupils to attend the Charter Schools and Cyber Charter Schools
\$4,917,462	\$5,072,013	\$5,072,013	\$5,487,146	(\$5,189,806). Also includes \$174,200 for wan lines & internet. This category also includes postage, printing and travel expenses of which \$35,340 was paid out of schools' per pupil allocation budgets and \$87,800 was paid out of central office budgets.
600 Supplie	<u>s</u>			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$1,034,241 for textbooks, periodicals, reference books, workbooks, textbook binding, classroom audio-visual materials and supplies paid out of the schools' per pupil allocation budgets.
\$2,734,900	\$3,118,788	\$3,385,326	\$3,897,452	Includes textbooks, supplies and software for the following curriculum proposals: Art (\$13,000), Science (\$82,000), World Language (\$170,000) Math (\$51,000), Reading (\$120,000), Language Arts (\$195,000), and Social Studies (\$225,000). This category includes \$21,191 for expenses related to federal programs and \$1,058,450 for books, supplies and software for other subject areas. This category also includes general O/S software updates (\$927,570).
700 Propert	У			
Actual 2019-20	Budgeted <u>2020-21</u>	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides \$32,452 for instructional equipment purchased out of the schools' per pupil allocation budgets. Includes \$48,000 for instructional equipment for Health & Phys. Ed. and \$6,000 for
\$77,652	\$61,108	\$61,108	\$87,052	instructional equipment for Health & Phys Ed and \$6,600 for instructional equipment for Science & Technology.
800 Other C	<u>Objects</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The budget includes \$19,772 for dues and fees paid from the school's per pupil allocation budgets. Also includes \$17,600 for
\$21,675	\$33,092	\$33,092	\$37,372	dues and fees for other subject areas paid from the curriculum supervisors accounts.

1200 SPECIAL PROGRAMS - ELEMENTARY/SECONDARY

Special Programs are designed primarily for students having special needs. The special programs include support classes for kindergarten, elementary, and secondary students identified as exceptional. This function also provides for special education services from the Intermediate Unit, approved private schools, private residential rehabilitation centers, institutions, and other educational agencies.

100 Salaries

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed 2021-22	The salaries of 3 S Ed/Pupil Services S
\$12,177,314	\$12,986,104	\$12,686,104	\$14,288,448	gifted programs (\$1,4 aides for other Dist

The salaries of 3 Supervisors of Special Education, 1 Special Ed/Pupil Services Specialist, 4 secretaries; 16.1 teachers for the gifted programs (\$1,428,742); 139.8 teachers (\$9,784,610) and 100 aides for other District-operated special education classes. Also includes extra-assignment (\$338,500) and subject chairperson, head teachers, and team leaders (\$31,374).

200 Benefits

Actual	Budgeted	Anticipated	Proposed
<u>2019-20</u>	<u>2020-21</u>	2020-21	<u>2021-22</u>
\$7,161,558	\$8,092,501	\$8,092,501	\$8,992,259

The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.

300 Professional and Technical Services

Actual	Budgeted	Anticipated 2020-21	Proposed
2019-20	2020-21		2021-22
\$11.054.876	\$14.036.279	\$13.089.359	\$12.844.211

For contracted services required by persons with specialized skills and knowledge. Major expense is for contracted services (\$6,099,234) from the CCIU, other professional agencies, and other intermediate units. Also includes \$2,362,605 for special education students in the alternative education program, \$275,537 in charges for the District's school-age students in the Early Intervention Programs, \$606,000 for Extended School Year services and \$1,208,000 for due-process hearings. This category includes \$2,283,135 of federal program expenditures and \$9,700 paid out of gifted education budgets.

400 Purchased Property Services

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>
\$3,703	\$5,209	\$5,209	\$6,400

Services purchased to repair and maintain instructional equipment for Office of Special Education Supervisors.

500 Other P	urchased Servi	<u>ces</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$4,295,587 in tuitions for our deaf, blind, and autistic students in approved private schools, educating students in private
\$6,975,545	\$6,907,189	\$6,907,189	\$7,252,488	residential rehabilitative institutions and tuitions paid to other school districts and private schools and \$2,888,811 for our resident special needs pupils to attend the Charter Schools and Cyber Charter Schools. Other expenses include \$22,550 for transportation expenses related to field trips, \$24,700 for postage, printing, and travel/mileage reimbursement to support the Offices of Special Education and gifted. This category includes \$20,840 of federal program expenditures.
600 Supplie	<u>s</u>			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$47,900 for Supervisors of Special Education Program and Gifted for books, supplies and extraordinary expenses for schools; and \$31,510 for books and supplies paid out of the schools' per
\$244,218	\$227,633	\$758,646	\$249,985	pupil allocation budgets. This category includes \$170,575 of federal program expenditures.
700 Property	У			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for the purchase or replacement of instructional equipment for special programs, including offices of the Supervisors of Special
\$12,029	\$84,400	\$84,400	\$3,800	Education, extraordinary expenses for the schools and the Gifted Programs.
800 Other C	<u>Dbjects</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Dues and fees for memberships in professional organizations or associations.
\$29,710	\$73,915	\$73,915	\$30,970	

1300 VOCATIONAL EDUCATION

Vocational Education programs provide learning experiences to develop the skills, knowledge and work habits to enable students to enter into various occupational fields. The District has programs in industrial arts, distributive education, business education, and family & consumer science. This category also includes the cost for our students to attend the Chester County Technical College High School.

100 Salaries	100 Salaries						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The salaries of 31.05 teachers in the vocational educational program. Also includes teacher extra duty pay \$1,300.			
\$2,301,734	\$2,349,590	\$2,349,590	\$2,469,321				
200 Benefits							
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at			
\$1,315,630	\$1,482,075	\$1,482,075	\$1,568,944	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.			
300 Professi	onal and Techn	ical Services					
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	For contracted services required by persons with specialized skills and knowledge for Vocational Education classes			
\$4,233	\$5,700	\$5,700	\$3,700				
400 Purchas	es Property Se	rvices					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services purchased to repair and maintain instructional equipment paid out of the schools' per pupil allocation budgets.			
\$0	\$1,133	\$1,133	\$1,150				
500 Other Pu	urchased Servic	ces					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The major item in this category is \$2,763,333 for students to attend the academic program at the Technical College High School. Also			
\$2,566,555	\$2,585,213	\$2,585,213	\$2,782,683	includes \$19,350 for program expenses paid out of the schools' per pupil allocation budgets.			
600 Supplies	600 Supplies						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes (\$92,702) for supplies used in the family and consumer science classrooms and industrial arts workshops paid out of the			
\$71,722	\$143,559	\$150,259	\$107,702	schools' per pupil allocation budgets and (\$15,000) for supplies related to the FCS, Technology and Business Ed. curriculum proposal.			

700 Property	¥					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for the purchase or replacement of instructional equipment related to the FCS and Technology curriculum proposals.		
\$30,655	\$18,000	\$18,000	\$19,000			
800 Other O	800 Other Objects					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Distributive education entry fees for educational competitions paid out of the schools' per pupil allocation budgets.		
\$1,764	\$2,455	\$2,455	\$2,655			

1400 OTHER INSTRUCTIONAL PROGRAMS
This function includes summer school programs, the Teen-Age Parent program, homebound instruction, the K-5 summer program, and the alternative education program.

100 Salaries							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes salaries for regular summer school. Also includes the salaries of 1.2 APT teachers.			
\$91,434	\$41,000	\$41,000	\$106,786				
200 Benefits	200 Benefits						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the place relation. Also includes projected costs to			
\$38,354	\$17,274	\$17,274	\$59,275	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.			
300 Professi	onal and Techr	nical Services					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes services for alternative education programs (\$73,000) and the Intermediate Unit TAP Program (\$5,500).			
\$627,124	\$538,018	\$238,018	\$78,500				
400 Purchas	es Property Se	<u>rvices</u>					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services purchased to repair and maintain instructional equipment.			
\$144,270	\$145,013	\$145,013	\$0				
500 Other Po	urchased Servi	<u>ces</u>					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes homebound instruction (\$15,000), tuition for summer school program (\$15,000) and tuitions for alternative education			
\$38,742	\$85,930	\$85,930	\$75,000	(\$45,000).			
600 Supplies	<u> </u>						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes supplies for alternative education and summer school programs.			
\$712	\$13,200	\$13,200	\$21,300				

1500 OTHER NON-PUBLIC SERVICES

This function includes the costs associated with the non-public services provided as part of the Title I and Title II funds. These expenditures are fully funded by federal program revenues

300 Professional and Technical Services

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes payments for professional services for non-public services provided as part of Title I and Title II pass thru allocation.
\$66,438	\$75,328	\$75,328	\$81,975	

\$UPPORT \$ERVICE\$ (2000)

Expenditures

SUPPORT SERVICES

<u>2100</u>	PUPIL PERSONNEL SERVICES

	-	Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed 2021-22	Increase/ (Decrease) Amount	<u>%</u>
100	Salaries	\$5,616,448	\$6,022,520	\$6,022,520	\$6,372,454	\$349,934	5.8%
200	Benefits	\$3,151,033	\$3,775,182	\$3,775,182	\$4,024,953	\$249,771	6.6%
300	Professional & Technical Svces	\$307,463	\$249,500	\$249,500	\$395,125	\$145,625	58.4%
400	Purchased Property Services	\$0	\$1,000	\$1,000	\$1,000	\$0	0.0%
500	Other Purchased Services	\$21,393	\$33,998	\$33,998	\$35,705	\$1,707	5.0%
600	Supplies	\$49,275	\$76,762	\$76,762	\$90,300	\$13,538	17.6%
700	Property	\$0	\$500	\$500	\$500	\$0	0.0%
800	Other Objects _	\$5,796	\$7,272	\$7,272	\$5,717	(\$1,555)	-21.4%
TOTAL		\$9,151,408	\$10,166,734	\$10,166,734	\$10,925,754	\$759,020	7.5%

2200 INSTRUCTIONAL STAFF SUPPORT

=						
					Increase/	
	Actual	Budgeted	Anticipated	Proposed	(Decrease)	
	<u>2019-20</u>	2020-21	2020-21	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
Salaries	\$3,152,279	\$3,077,050	\$3,147,050	\$3,275,054	\$128,004	4.1%
Benefits	\$2,097,661	\$2,509,484	\$2,539,484	\$2,641,291	\$101,807	4.0%
Professional & Technical Svces	\$137,461	\$289,534	\$289,534	\$291,522	\$1,988	0.7%
Purchased Property Services	\$2,682	\$3,600	\$3,600	\$2,000	(\$1,600)	-44.4%
Other Purchased Services	\$53,160	\$64,327	\$64,327	\$66,702	\$2,375	3.7%
Supplies	\$195,145	\$252,726	\$252,726	\$286,870	\$34,144	13.5%
Property	\$1,799	\$5,885	\$5,885	\$0	(\$5,885)	-100.0%
Other Objects	\$27,888	\$18,241	\$18,241	\$15,368	(\$2,873)	-15.8%
- -	\$5,668,075	\$6,220,847	\$6,320,847	\$6,578,807	\$257,960	4.1%
	Benefits Professional & Technical Svces Purchased Property Services Other Purchased Services Supplies Property Other Objects	Zo19-20 Salaries \$3,152,279 Benefits \$2,097,661 Professional & Technical Svces \$137,461 Purchased Property Services \$2,682 Other Purchased Services \$53,160 Supplies \$195,145 Property \$1,799 Other Objects \$27,888	Z019-20 2020-21 Salaries \$3,152,279 \$3,077,050 Benefits \$2,097,661 \$2,509,484 Professional & Technical Svces \$137,461 \$289,534 Purchased Property Services \$2,682 \$3,600 Other Purchased Services \$53,160 \$64,327 Supplies \$195,145 \$252,726 Property \$1,799 \$5,885 Other Objects \$27,888 \$18,241	ZO19-20 ZO20-21 ZO20-21 Salaries \$3,152,279 \$3,077,050 \$3,147,050 Benefits \$2,097,661 \$2,509,484 \$2,539,484 Professional & Technical Svces \$137,461 \$289,534 \$289,534 Purchased Property Services \$2,682 \$3,600 \$3,600 Other Purchased Services \$53,160 \$64,327 \$64,327 Supplies \$195,145 \$252,726 \$252,726 Property \$1,799 \$5,885 \$5,885 Other Objects \$27,888 \$18,241 \$18,241	ZO19-20 ZO20-21 ZO20-21 ZO20-21 ZO21-22 Salaries \$3,152,279 \$3,077,050 \$3,147,050 \$3,275,054 Benefits \$2,097,661 \$2,509,484 \$2,539,484 \$2,641,291 Professional & Technical Svces \$137,461 \$289,534 \$289,534 \$291,522 Purchased Property Services \$2,682 \$3,600 \$3,600 \$2,000 Other Purchased Services \$53,160 \$64,327 \$64,327 \$66,702 Supplies \$195,145 \$252,726 \$252,726 \$286,870 Property \$1,799 \$5,885 \$5,885 \$0 Other Objects \$27,888 \$18,241 \$18,241 \$15,368	Actual Salaries Actual 2019-20 Budgeted 2020-21 Anticipated 2020-21 Proposed 2021-22 Amount 2021-22 Salaries \$3,152,279 \$3,077,050 \$3,147,050 \$3,275,054 \$128,004 Benefits \$2,097,661 \$2,509,484 \$2,539,484 \$2,641,291 \$101,807 Professional & Technical Svces \$137,461 \$289,534 \$289,534 \$291,522 \$1,988 Purchased Property Services \$2,682 \$3,600 \$3,600 \$2,000 (\$1,600) Other Purchased Services \$53,160 \$64,327 \$64,327 \$66,702 \$2,375 Supplies \$195,145 \$252,726 \$252,726 \$286,870 \$34,144 Property \$1,799 \$5,885 \$5,885 \$0 (\$5,885) Other Objects \$27,888 \$18,241 \$18,241 \$15,368 (\$2,873)

2300 ADMINISTRATION

	•	A -41		A 4: -: 4!	Duamanad	Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$6,567,576	\$7,003,552	\$7,003,552	\$7,422,754	\$419,202	6.0%
200	Benefits	\$3,376,960	\$4,412,343	\$4,412,343	\$4,710,063	\$297,720	6.7%
300	Professional & Technical Svces	\$974,238	\$1,278,038	\$1,278,038	\$1,317,717	\$39,679	3.1%
400	Purchased Property Services	\$16,064	\$28,750	\$28,750	\$26,250	(\$2,500)	-8.7%
500	Other Purchased Services	\$174,922	\$217,958	\$217,958	\$212,866	(\$5,092)	-2.3%
600	Supplies	\$103,903	\$148,078	\$148,078	\$142,788	(\$5,290)	-3.6%
700	Property	\$19,808	\$1,650	\$1,650	\$1,150	(\$500)	-30.3%
800	Other Objects	\$60,458	\$52,525	\$52,525	\$65,345	\$12,820	24.4%
TOTAL	- -	\$11,293,929	\$13,142,894	\$13,142,894	\$13,898,933	\$756,039	5.8%

<u>2400</u>		PUPIL HEALTI	<u>1</u>				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	<u>2020-21</u>	2021-22	<u>Amount</u>	<u>%</u>
100	Salaries	\$1,459,151	\$1,623,372	\$1,623,372	\$1,773,000	\$149,628	9.2%
200	Benefits	\$894,492	\$1,020,903	\$1,020,903	\$1,123,442	\$102,539	10.0%
300	Professional & Technical Svces	\$14,750	\$18,950	\$18,950	\$18,450	(\$500)	-2.6%
400	Purchased Property Services	\$2,337	\$2,575	\$2,575	\$3,075	\$500	19.4%
500	Other Purchased Services	\$1,177	\$4,600	\$4,600	\$2,700	(\$1,900)	-41.3%
600	Supplies	\$22,316	\$39,422	\$39,422	\$42,013	\$2,591	6.6%
700	Property	\$1,454	\$300	\$300	\$11,800	\$11,500	3833.3%
800	Other Objects	\$130	\$675	\$675	\$825	\$150	22.2%
TOTAL		\$2,395,807	\$2,710,797	\$2,710,797	\$2,975,305	\$264,508	9.8%

<u>2500</u>	<u>l</u>	BUSINESS OF	<u>FICE</u>				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$1,103,102	\$1,125,436	\$1,125,436	\$1,161,724	\$36,288	3.2%
200	Benefits	\$602,933	\$709,885	\$709,885	\$738,111	\$28,226	4.0%
300	Professional & Technical Svces	\$11,119	\$57,800	\$57,800	\$57,800	\$0	0.0%
400	Purchased Property Services	\$7,619	\$8,600	\$8,600	\$7,706	(\$894)	-10.4%
500	Other Purchased Services	\$12,732	\$20,120	\$20,120	\$20,100	(\$20)	-0.1%
600	Supplies	\$25,396	\$33,650	\$33,650	\$33,650	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$24,250	\$49,540	\$49,540	\$49,756	\$216	0.4%
TOTAL		\$1,787,151	\$2,005,031	\$2,005,031	\$2,068,847	\$63,816	3.2%

<u> 2600</u>		OPERATION & MAINTENANCE						
						Increase/		
		Actual	Budgeted	Anticipated	Proposed	(Decrease)		
		<u>2019-20</u>	2020-21	2020-21	2021-22	<u>Amount</u>	<u>%</u>	
100	Salaries	\$7,072,716	\$7,879,465	\$7,379,465	\$8,503,247	\$1,123,782	15.2%	
200	Benefits	\$4,021,578	\$5,023,153	\$5,023,153	\$5,355,768	\$332,615	6.6%	
300	Professional & Technical Svces	\$129,350	\$420,000	\$420,000	\$260,000	(\$160,000)	-38.1%	
400	Purchased Property Services	\$2,837,481	\$3,251,900	\$3,251,900	\$3,496,800	\$244,900	7.5%	
500	Other Purchased Services	\$597,098	\$630,400	\$630,400	\$653,000	\$22,600	3.6%	
600	Supplies	\$1,263,906	\$1,711,800	\$1,871,800	\$1,748,300	(\$123,500)	-6.6%	
700	Property	\$128,402	\$261,500	\$261,500	\$333,800	\$72,300	27.6%	
800	Other Objects	\$18,337	\$15,000	\$15,000	\$16,600	\$1,600	10.7%	
TOTAL		\$16,068,868	\$19,193,218	\$18,853,218	\$20,367,515	\$1,514,297	8.0%	

2700	STUDENT TRANSPORTATION
<u> </u>	<u> </u>

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						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		2019-20	2020-21	2020-21	2021-22	<u>Amount</u>	<u>%</u>
100	Salaries	\$212,398	\$241,463	\$241,463	\$209,485	(\$31,978)	-13.2 %
200	Benefits	\$114,961	\$152,003	\$152,003	\$132,790	(\$19,213)	-12.6%
300	Professional & Technical Svces	\$1,635	\$5,000	\$5,000	\$5,000	\$0	0.0%
400	Purchased Property Services	\$1,935	\$3,000	\$3,000	\$3,000	\$0	0.0%
500	Other Purchased Services	\$12,060,089	\$14,545,026	\$13,545,026	\$15,354,344	\$1,809,318	13.4%
600	Supplies	\$18,136	\$34,400	\$34,400	\$39,400	\$5,000	14.5%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$420	\$1,500	\$1,500	\$1,700	\$200	13.3%
TOTAL		\$12,409,575	\$14,982,392	\$13,982,392	\$15,745,719	\$1,763,327	12.6%

2800 CENTRAL SUPPORT

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	2020-21	2021-22	Amount	<u>%</u>
100	Salaries	\$1,903,782	\$1,980,820	\$2,052,403	\$2,002,665	(\$49,738)	-2.4%
200	Benefits	\$1,025,238	\$1,246,103	\$1,276,103	\$1,268,429	(\$7,674)	-0.6%
300	Professional & Technical Svces	\$114,650	\$164,690	\$164,690	\$160,365	(\$4,325)	-2.6%
400	Purchased Property Services	\$199,703	\$251,491	\$251,491	\$315,920	\$64,429	25.6%
500	Other Purchased Services	\$20,599	\$31,310	\$31,310	\$35,075	\$3,765	12.0%
600	Supplies	\$297,407	\$344,543	\$536,271	\$435,716	(\$100,555)	-18.8%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$34,160	\$37,550	\$37,550	\$37,559	\$9	0.0%
TOTAL		\$3,595,539	\$4,056,507	\$4,349,818	\$4,255,729	(\$94,089)	-2.2%

2900 OTHER SUPPORT

		Actual	Budgeted	Anticipated	Proposed	Increase/ (Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$131,221	\$126,867	\$126,867	\$131,221	\$4,354	3.4%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$16,551	\$100,000	\$100,000	\$100,000	\$0	0.0%
TOTAL	_	\$147,771	\$226,867	\$226,867	\$231,221	\$4,354	1.9%

TOTAL SUPPORT SERVICES

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	2020-21	2021-22	Amount	<u>%</u>
100	Salaries	\$27,087,453	\$28,953,678	\$28,595,261	\$30,720,383	\$2,125,122	7.4%
200	Benefits	\$15,284,857	\$18,849,056	\$18,909,056	\$19,994,847	\$1,085,791	5.7%
300	Professional & Technical Svces	\$1,690,664	\$2,483,512	\$2,483,512	\$2,505,979	\$22,467	0.9%
400	Purchased Property Services	\$3,067,821	\$3,550,916	\$3,550,916	\$3,855,751	\$304,835	8.6%
500	Other Purchased Services	\$13,072,392	\$15,674,606	\$14,674,606	\$16,511,713	\$1,837,107	12.5%
600	Supplies	\$1,975,484	\$2,641,381	\$2,993,109	\$2,819,037	(\$174,072)	-5.8%
700	Property	\$151,463	\$269,835	\$269,835	\$347,250	\$77,415	28.7%
800	Other Objects	\$187,989	\$282,303	\$282,303	\$292,870	\$10,567	3.7%
TOTAL	_	\$62,518,124	\$72,705,287	\$71,758,598	\$77,047,830	\$5,289,232	7.4%

SUPPORT SERVICES

SUPPORT SERVICES represents 27.57% of the budget. It includes the people and programs to support and enhance the instruction program for our projected enrollment of 11,901 students.

2100 PUPIL PERSONNEL SERVICES

Pupil Personnel Services are activities designed to assess and improve the well-being of students and to supplement the teaching process. Included in this function are guidance counselors, attendance personnel, social workers, caseworkers, psychological services, and District management of these services.

1	00	Sal	laries
- 1	υu	Sa	ıaııcs

\$3,151,033

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The salaries of a Pupil Services Director, a Pupil Services Assistant Director, Pupil Services Supervisor, Social Work Coordinator, 38 guidance counselors, 17 psychologists, 9 caseworkers, 14 clerical
\$5,616,448	\$6,022,520	\$6,022,520	\$6,372,454	personnel, 2.0 cyber guidance counselors, 3 security greeters and \$116,300 for extra-duty payments covering summer guidance and psychological testing.
200 Benefits				
Actual 2019-20	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
DO 454 000	40 775 400	A0 775 400	A 4 00 4 0 5 0	7.0070) on the above salaties. Also includes projected costs to

provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for

the staff working in these programs.

300 Professional and Technical Services

\$3,775,182

\$3,775,182

Actual	Budgeted	Anticipated	Proposed	For contracted services requiring persons with specialized skills and
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	knowledge. Includes \$48,000 for student intervention services,
				\$251,000 for student psychological testing services, \$3,550 for
\$307,463	07,463 \$249,500 \$249,500 \$395,125	\$395,125	social worker services, \$500 for security risk assessment, \$50,000	
				for psychiatric services, \$41,000 for annual guidance assistance
				and \$1,075 paid out of the schools' per pupil allocation budgets.

400 Purchased Property Services

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	For rental of WCU field for track & field day
\$0	\$1,000	\$1,000	\$1,000	

\$4,024,953

500 Other Pu	500 Other Purchased Services					
Actual <u>2019-20</u> \$21,393	Budgeted <u>2020-21</u> \$33,998	Anticipated 2020-21 \$33,998	Proposed <u>2021-22</u> \$35,705	Includes \$2,205 for guidance counselors and prevention specialists' travel and mileage reimbursement, printing and postage paid out of the schools' per pupil allocation. Also includes printing of student discipline manual, school calendars, student brochures, and attendance materials (\$5,000); telephone and postage (\$10,400), advertising (\$3,000) and travel and mileage reimbursement (\$15,100) to support pupil personnel and attendance functions.		
600 Supplies						
Actual 2019-20	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	Guidance department's supplies, books/periodicals paid out of the schools' per pupil allocations (\$18,596) and supplies and testing materials for pupil personnel offices (\$71,704).		
\$49,275	\$76,762	\$76,762	\$90,300			
700 Property						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for equipment for the guidance department and other office areas in this function.		
\$0	\$500	\$500	\$500			
800 Other Objects						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Dues and fees for membership in professional organizations or associations paid out of the schools' per pupil allocation (\$2,917)		
\$5,796	\$7,272	\$7,272	\$5,717	and the pupil personnel offices (\$2,800).		

2200 INSTRUCTIONAL STAFF SUPPORT

These activities advise, assist and support the instructional staff in providing learning experiences for students. Included in this function are library services, audiovisual services, curriculum supervision and development, and staff development.

100 Salaries							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The salaries of Director of Teaching and Learning, 2 Assistants to the Director of Teaching & Learning, 2 curriculum supervisors, 4			
\$3,152,279	\$3,077,050	\$3,147,050	\$3,275,054	instructional technology coordinators, Director of Equity & Assessment, 17 librarians, 1.6 AV teachers, 3 secretaries, 9.5 library aides. Also includes teacher extra-duty payments and teacher induction program (\$148,746).			
200 Benefits							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to			
\$2,097,661	\$2,509,484	\$2,539,484	\$2,641,291	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs. Also includes tuition reimbursement (\$600,000).			
300 Professi	300 Professional and Technical Services						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$150,100 for contracted services for administration offices and \$141,422 related to federal Title programs.			
\$137,461	\$289,534	\$289,534	\$291,522				
400 Purchas	ed Property Se	<u>rvices</u>					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services purchased to repair and maintain equipment. Items are school audiovisual and library equipment repairs (\$500) paid out of the schools' per pupil allocation budgets. Also includes repairs,			
\$2,682	\$3,600	\$3,600	\$2,000	rentals and maintenance items for Director of Curriculum and Staff Development, technology and the curriculum supervisors' offices (\$1,500).			
500 Other Pu	urchased Servic	<u>ces</u>					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes postage and communications (\$6,200), printing for student exams and other instructional support materials (\$2,400). Also			
\$53,160	\$64,327	\$64,327	\$66,702	includes inservice travel and travel/mileage reimbursement for instructional support staff (\$44,450). This category also includes \$13,652 of federal program expenditures.			

600 Supplies						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$153,434 for audiovisual and library books, periodicals, reference binding and repair and supplies paid out of the schools'		
\$195,145	\$252,726	\$252,726	\$286,870	per pupil allocation budgets; \$41,486 for instructional support staff's supplies, \$3,000 for teacher induction and \$88,950 for library subscriptions.		
700 Property						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for the purchase of equipment for this function for library and audiovisual equipment paid out of the schools' per pupil allocation budgets.		
\$1,799	\$5,885	\$5,885	\$0	5		
800 Other Objects						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	Dues and fees for membership in professional organizations or associations for instructional support staff. Includes \$300 paid out of the schools' per pupil allocation.		
\$27,888	\$18,241	\$18,241	\$15,368	of the schools' per pupil allocation.		

2300 ADMINISTRATION

Budgeted

2020-21

\$28,750

Actual

2019-20

\$16,064

Anticipated

2020-21

\$28,750

Proposed

2021-22

\$26,250

This function includes those activities concerned with establishing and administering policy. Included under this category are the offices of the principals, the Office of the Superintendent, legal services, tax collection services, and Board of Education services.

100 Salaries

Actual <u>2019-20</u> \$6,567,576	Budgeted 2020-21 \$7,003,552	Anticipated 2020-21 \$7,003,552	Proposed <u>2021-22</u> \$7,422,754	The salaries of the Superintendent, Assistant Superintendent and Secondary Education, Director of Elem Education, 17 principals, 15 assistant principals, 1 Program Director- Communications, 1 professional staff for Communications, 2 clerical staff for Communications, 1 clerical staff for the Superintendent, 0.95 clerical staff for the Director of Elem Education, 1 clerical staff for the Program Director- Professional Development, 37 clerical staff for building principals.			
200 Benefits							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at			
\$3,376,960	\$4,412,343	\$4,412,343	\$4,710,063	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.			
300 Profess	ional and Techr	nical Services					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes real estate tax collectors' fees, earned income, transfer and delinquent tax collection fees (\$690,242), legal and other professional services (\$293,000), audit and Board consultants			
\$974,238	\$1,278,038	\$1,278,038	\$1,317,717	(\$43,700), labor relations (\$250,000), payments for the RSVP program (\$13,000), training and teacher induction (\$3,000), support for Secondary Ed. & Superintendent (\$7,500) and communications (\$10,550). Also includes professional and technical services used by building principals and paid out of schools' per pupil allocation budgets (\$6,725).			
400 Purchas	sed Property Se	ervices					

budgets (\$21,225).

Provides for repairs and maintenance and leases (\$5,025). Includes

schools' repairs and leases paid out of the per pupil allocation

500 Other Pu	500 Other Purchased Services						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	This category includes postage/communications (\$23,650), printing (\$7,500) and mileage reimbursement/travel (\$7,806) paid out of the			
\$174,922	\$217,958	\$217,958	\$212,866	schools' per pupil allocation budgets; postage & printing for Committee meetings, Board meetings, District coordinating council, Excel and Update newsletters, partnership program, site-based management training, and District public relations brochure (\$18,500), Board and tax collector official bonds (\$7,832); School Board advertising (\$4,000); other printing and advertising (\$27,300); Other telephone and postage (\$27,660), School Board liability insurance (\$86,500); and mileage/travel reimbursement (\$2,118).			
600 Supplies	<u>3</u>						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Office supplies & professional books/periodicals paid out of the schools' per pupil allocation (\$101,238); and other supplies and professional books/periodicals for this function (\$41,550).			
\$103,903	\$148,078	\$148,078	\$142,788	professional books/periodicals for this function (φ41,550).			
700 Property	<u>.</u>						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for the purchase or replacement of equipment.			
\$19,808	\$1,650	\$1,650	\$1,150				
800 Other Pr	rojects						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Dues and fees including memberships in professional organizations or associations & other fees. This category includes \$17,000 for			
\$60,458	\$52,525	\$52,525	\$65,345	school board memberships. Also includes school building memberships (\$22,395) and other professional dues (\$15,950) in this category. This category also includes \$10,000 for bank lockbox fees.			

2400 PUPIL HEALTH

Provides medical and dental services to our students and to students attending non-public schools in our District.

100 Salaries						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The salaries of the Coordinator of Nursing Services, 15 certified nurses and 14.2 RNs/LPNs, \$15,624 for extra-duty payments, and		
\$1,459,151	\$1,623,372	\$1,623,372	\$1,773,000	subject chairperson contract.		
200 Benefits						
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to		
\$894,492	\$1,020,903	\$1,020,903	\$1,123,442	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.		
300 Professional and Technical Services						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$3,450 for student medical examinations, \$1,000 for dental services, \$2,000 for nursing services and \$12,000 for substitute		
\$14,750	\$18,950	\$18,950	\$18,450	coverage.		
400 Purchase	ed Property Ser	<u>vices</u>				
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services to repair and maintain equipment in school nurses' offices of which \$775 is paid by the schools' per pupil allocation.		
\$2,337	\$2,575	\$2,575	\$3,075			
500 Other Pu	ırchased Servic	<u>es</u>				
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$150 for travel/mileage reimbursement for school nurses' offices and other purchased services paid out of the schools' per		
\$1,177	\$4,600	\$4,600	\$2,700	pupil allocation budgets, field trips, travel and mileage reimbursement (\$1,850) and telephone & postage (\$700).		
600 Supplies	į					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Medical supplies for the schools' nursing offices (\$28,013) paid out of the schools' per pupil allocation budgets and dental/medical		
\$22,316	\$39,422	\$39,422	\$42,013	supplies (\$14,000).		

700 Property							
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides for equipment paid out of the Student Services budget.			
\$1,454	\$300	\$300	\$11,800				
800 Other Ob	800 Other Objects						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Professional dues for schools' nursing offices paid out of the schools' per pupil allocation budgets (\$675) and professional dues paid out of the Supervisor's offices (\$150).			
\$130	\$675	\$675	\$825	F (4.00)			

2500 BUSINESS

Activities associated with the fiscal operation of the District. This function includes accounting, budgeting, payroll, purchasing, duplicating, and the receiving, investing, and disbursing of General and Student Activity Funds.

100 Salaries							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes salary for the Director of Business Affairs, Asst. Director of Business Affairs, Controller, Accounting Supervisor, Purchasing			
\$1,103,102	\$1,125,436	\$1,125,436	\$1,161,724	Agent, Payroll Supervisor, Tax Supervisor, and 5 secretarial/clerical personnel in the Business Office and 1 mailroom hourly support.			
200 Benefits							
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employee's Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to			
\$602,933	\$709,885	\$709,885	\$738,111	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.			
300 Professional and Technical Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services which require persons or firms with specialized skills.			
\$11,119	\$57,800	\$57,800	\$57,800				
400 Purchased Property Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services purchased to repair, maintain or rent computer and office equipment.			
\$7,619	\$8,600	\$8,600	\$7,706				
500 Other Purchased Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes postage for Accounts Payable, advertising for bids, printing of budget document and other Business Office reports and			
\$12,732	\$20,120	\$20,120	\$20,100	travel/mileage reimbursement for Business Office staff.			
600 Supplies							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes books, newsletters, bank check supplies for Payroll a Accounts Payable, Business Office forms, supply rebates a general supplies for the operation of this function.			
\$25,396	\$33,650	\$33,650	\$33,650				

700 Property

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Primarily checking account bank fees and debt service paying agent fees for the District's bond issues.
\$24,250	\$49,540	\$49,540	\$49,756	

2600 OPERATIONS/FACILITIES MAINTENANCE SERVICES

Activities concerned with maintaining the buildings, grounds, and equipment in an effective, safe working condition.

100 Salaries							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes the Director of Facilities & Operations, 2 supervisors coordinators, 2 Campus Security Officers, 22 head custodians grounds keepers, 14 central maintenance workers, 1 cer			
\$7,072,716	\$7,879,465	\$7,379,465	\$8,503,247	maintenance apprentice, 1 mechanic, and 78 building maintenance/custodial employees. Also includes 2 secretarial/clerical personnel.			
200 Benefits							
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (34.94%) and Social Security (at			
\$4,021,578	\$5,023,153	\$5,023,153	\$5,355,768	7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.			
300 Professional and Technical Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Included are annual fees for boiler and elevator certificates, and Health Department inspections, fees for site studies and other design services. This category also includes \$180,000 for Safety			
\$129,350	\$420,000	\$420,000	\$260,000	and Security Services.			
400 Purchased Property Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services are: electricity-\$1,931,000; water/sewage-\$655,300; trash removal-\$105,000. Also includes repair/maintenance for: HVAC-			
\$2,837,481	\$3,251,900	\$3,251,900	\$3,496,800	\$305,000; roofs-\$15,000; custodial equipment & related items (pest control, fire extinguishers)-\$45,000; electrical \$50,000; vehicles-\$10,000; special items (elevators, sprinklers, alarms)-\$45,000; other items-\$328,000; and rental of compressors, jackhammers, etc\$7,500.			
500 Other Purchased Services							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The major items are property/auto insurance-\$209,500; liabil insurance-\$193,000; insurance for underground tanks-\$10,00 telephones-\$218,000; and travel/mileage reimbursement-\$22,500			
\$597,098	\$630,400	\$630,400	\$653,000				

600 Supplies				
Actual <u>2019-20</u> \$1,263,906	Budgeted <u>2020-21</u> \$1,711,800	Anticipated 2020-21 \$1,871,800	Proposed <u>2021-22</u> \$1,748,300	The largest item is heating fuel-\$735,000. The remainder provides for: custodial \$342,000; electrical \$80,000; grounds-\$205,000 (fertilizer, salt, playground woodcarpet, grass seed, infield mix, track materials); vehicle supplies-\$65,000; gasoline/diesel fuel-\$75,000 HVAC-\$125,000; plumbing-\$40,000; roofing-\$5,000; carpentry-\$65,000 and other supplies-\$56,300. Offsetting these expenses is anticipated facility rental income of \$45,000.
700 Property				
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes replacement costs for additional equipment or equipment that is no longer serviceable: grounds-\$100,000, custodial-\$55,000,
\$128,402	\$261,500	\$261,500	\$333,800	warehouse \$87,000, security \$60,000 and other miscellaneous equipment of \$31,800.
800 Other Ob	<u>ojects</u>			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Dues and fees for memberships in professional organizations/associations.
\$18,337	\$15,000	\$15,000	\$16,600	

2700 STUDENT TRANSPORTATION

Includes those activities concerned with transporting 13,120 public and charter school students and 1,726 students to 93 non-public schools to and from school as provided by law. Also includes the transportation of our special education students by the Intermediate Unit.

100 Salaries				
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The salaries of the Transportation Manager, Assistant Transportation Manager and 1.5 employees.
\$212,398	\$241,463	\$241,463	\$209,485	
200 Benefits				
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$114,961	\$152,003	\$152,003	\$132,790	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Profession	onal and Techni	cal Services		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Software support services for bus scheduling
\$1,635	\$5,000	\$5,000	\$5,000	
400 Purchase	ed Property Ser	<u>vices</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Services purchased to repair and maintain equipment in the Transportation Department.
\$1,935	\$3,000	\$3,000	\$3,000	
500 Other Pu	rchased Servic	<u>es</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Provides \$6,039,550 to transport public students, \$4,949,794 to transport non-public students, and \$4,353,800 to transport children
\$12,060,089	\$14,545,026	\$13,545,026	\$15,354,344	assigned to special education programs outside of the District. Also includes \$11,200 for advertising, printing, and travel/mileage reimbursement expenses.
600 Supplies				
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Supplies for operating the student transportation function.
\$18,136	\$34,400	\$34,400	\$39,400	

700 Property

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	New of replacement equipment for the transportation function.
\$420	\$1,500	\$1,500	\$1,700	

2800 CENTRAL SUPPORT SERVICE

Activities such as human resources, data processing, research, development, and evaluation which support other instructional and supporting services.

400	O -	l –i – –
100	Sa	laries

Actual <u>2019-20</u> \$1,903,782	Budgeted 2020-21 \$1,980,820	Anticipated 2020-21 \$2,052,403	Proposed <u>2021-22</u> \$2,002,665	Salaries for Director of Technology, Assistant Director of Technology, Network Administrator, 2 help desk associates, 3 network support specialists, 4 tech support specialists, 3 database specialist and 2 IT secretaries. Also includes .05 secretary for Title I. This function also includes the salaries for Human Resources Director, Human Resources Assistant Director, Benefits Specialist, 2 human resource specialists and a staffing/personnel assistant.
200 Benefits				
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$1,025,238	\$1,246,103	\$1,276,103	\$1,268,429	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working these programs.
300 Profession	onal and Techn	ical Services		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	For contracted services requiring persons with special skills and knowledge including data processing services, networking and
\$114,650	\$164,690	\$164,690	\$160,365	research and evaluation.
400 Purchas	ed Property Ser	<u>vices</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	System software and hardware maintenance contract for the student and financial systems, and office equipment rentals.
\$199,703	\$251,491	\$251,491	\$315,920	
500 Other Pu	ırchased Servic	e <u>es</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes travel/mileage reimbursements and printing related to the offices of human resources, technology and assessment.
\$20,599	\$31,310	\$31,310	\$35,075	
600 Supplies	<u>.</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Supplies and materials needed for computer equipment as well as computer software. Also includes office supplies for the office of
\$297,407	\$344,543	\$536,271	\$435,716	human resources, technology and assessment.

800 Other Objects

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>		associated e technology		assessment,	human
\$34,160	\$37,550	\$37,550	\$37,559					

2900 OTHER SUPPORT SERVICESAll other support services not otherwise classified.

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Payment for CCIU Core Services.
\$131,221	\$126,867	\$126,867	\$131,221	
800 Other Ob	<u>ojects</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Pass-thru debt service related to CCIU debt.
\$16,551	\$100,000	\$100,000	\$100,000	

NON-INSTRUCTIONAL (3000)

Expenditures

STUDENT ACTIVITIES & COMMUNITY SERVICES

<u>3200</u>		STUDENT ACT	<u> </u>				
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	2021-22	<u>Amount</u>	<u>%</u>
100	Salaries	\$2,773,144	\$2,935,730	\$2,935,730	\$2,967,986	\$32,256	1.1%
200	Benefits	\$1,039,284	\$1,386,440	\$1,386,440	\$1,420,744	\$34,304	2.5%
300	Professional & Technical Svces	\$213,355	\$311,145	\$311,145	\$309,145	(\$2,000)	-0.6%
400	Purchased Property Services	\$142,120	\$141,624	\$141,624	\$143,124	\$1,500	1.1%
500	Other Purchased Services	\$276,759	\$417,793	\$417,793	\$421,817	\$4,024	1.0%
600	Supplies	\$206,568	\$216,492	\$216,492	\$223,492	\$7,000	3.2%
700	Property	\$0	\$63,435	\$63,435	\$18,435	(\$45,000)	-70.9%
800	Other Objects	\$98,315	\$85,995	\$85,995	\$85,845	(\$150)	-0.2%
TOTAL		\$4,749,544	\$5,558,654	\$5,558,654	\$5,590,588	\$31,934	0.6%

<u>3300</u>		COMMUNITY SERVICES						
						Increase/		
		Actual	Budgeted	Anticipated	Proposed	(Decrease)		
		<u>2019-20</u>	2020-21	<u>2020-21</u>	2021-22	<u>Amount</u>	<u>%</u>	
100	Salaries	\$1,484	\$0	\$0	\$0	\$0	0.0%	
200	Benefits	\$621	\$0	\$0	\$0	\$0	0.0%	
300	Professional & Technical Svces	\$93,568	\$145,000	\$145,000	\$145,000	\$0	0.0%	
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%	
500	Other Purchased Services	\$1,986	\$0	\$0	\$0	\$0	0.0%	
600	Supplies	\$7,110	\$6,912	\$6,912	\$12,906	\$5,994	86.7%	
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%	
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%	
TOTAL		\$104,769	\$151,912	\$151,912	\$157,906	\$5,994	3.9%	

TOTAL STUDENT ACTIVITIES AND COMMUNITY SERVICE Increase/ Actual Budgeted Anticipated Proposed (Decrease) <u>%</u> 2019-20 2020-21 2020-21 2021-22 <u>Amount</u> 100 Salaries \$2,774,628 \$2,935,730 \$2,935,730 \$2,967,986 \$32,256 1.1% \$1,420,744 200 Benefits \$1.039.905 \$1.386.440 \$1,386,440 \$34,304 2.5% 300 Professional & Technical Svces \$306,923 \$456,145 \$456,145 \$454,145 (\$2,000)-0.4% 400 Purchased Property Services \$142,120 \$1,500 1.1% \$141,624 \$141,624 \$143,124 500 Other Purchased Services \$278,744 \$417,793 \$417,793 \$421,817 \$4,024 1.0% 600 Supplies \$213,678 \$223,404 \$223,404 \$236,398 \$12,994 5.8% 700 Property \$63,435 \$63,435 \$18,435 (\$45,000)-70.9% \$0 \$98,315 800 Other Objects \$85,995 \$85,995 \$85,845 (\$150)-0.2%

\$5,710,566

\$4,854,313

\$5,710,566

\$5,748,494

0.7%

\$37,928

TOTAL

NON-INSTRUCTIONAL SERVICES

NON-INSTRUCTIONAL SERVICES represent 2.06% of the budget. It includes school-sponsored athletics, student activities, and community services provided for our students and staff.

3200 STUDENT ACTIVITIES

In addition to our instructional programs, various athletic and non-athletic activities, under the supervision of our staff, are available to our students.

400	_	
100	✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓✓<l< td=""><td>laries</td></l<>	laries
100	Sal	ancs

Actual <u>2019-20</u> \$2,773,144	Budgeted <u>2020-21</u> \$2,935,730	Anticipated 2020-21 \$2,935,730	Proposed <u>2021-22</u> \$2,967,986	The salaries of 3 athletic directors, 3 athletic trainers and 3 clerical positions. Also included are the supplemental contracts for activity advisors and for coaches of our various school-sponsored sports.
200 Benefits				
Actual <u>2019-20</u> \$1,039,284	Budgeted <u>2020-21</u> \$1,386,440	Anticipated 2020-21 \$1,386,440	Proposed <u>2021-22</u> \$1,420,744	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for

300 Professional and Technical Services

Actual	Budgeted	Anticipated	Proposed	Much of the expenses in this budget are expenses that are funded
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	with gate receipts such as game officials, ticket takers, supplies and
\$213,355	\$311,145	\$311,145	\$309,145	athletic equipment (\$67,270). Additionally, expenses include \$125,000 for athletic trainers and \$15,000 for Police Security Detail at athletic events. Also represents provision for officials at various athletic events paid out of the schools' per pupil allocation budgets (\$101,875).

400 Purchased Property Services

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Items are for reconditioning and refurbishing football and other sports equipment paid out of the schools' per pupil allocation
\$142,120	\$141,624	\$141,624	\$143,124	budgets (\$30,124). Also includes pool rental of \$107,000 and other rentals of \$6,000.

500 Other P	urchased Servi	<u>ces</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The major items are \$283,489 to transport athletic teams and clubs to events; and \$2,028 for printing and postage, all paid out of the
\$276,759	\$417,793	\$417,793	\$421,817	schools' per pupil allocation budgets. Also includes \$12,000 to transport bands to events, \$71,300 to transport teams to offsite training facility and travel expenses related to extended season sporting events and \$53,000 for schools' accident insurance coverage.
600 Supplies	<u>s</u>			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Uniforms and supplies for the operation of various sports programs. Of this, \$180,302 was paid our of the schools' per pupil allocation.
\$206,568	\$216,492	\$216,492	\$223,492	
700 Property	Ĺ			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	New and replacement equipment for athletic programs paid our of the schools' per pupil allocation budgets and gate receipts.
\$0	\$63,435	\$63,435	\$18,435	
800 Other O	<u>bjects</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes \$58,845 for dues and entry fees paid out of the schools' per pupil allocation budgets and gate receipts, \$12,000 to support
\$98,315	\$85,995	\$85,995	\$85,845	the music program competitions, \$2,000 for coaching certification fees and \$13,000 for fees related to the PayForlt online POS system used to collect district activity fees.

3300 COMMUNITY SERVICES

Provides security and crossing guard services to our students and staff.

100 Salaries	;			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes the extra-duty payments for Title III and EDK.
\$1,484	\$0	\$0	\$0	
200 Benefits	;			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The cost for the School District's contribution to the Public School Employees' Retirement Fund (at 34.94%) and Social Security (at 7.65%) on the above salaries. Also includes projected costs to
\$621	\$0	\$0	\$0	provide medical, dental, vision, prescription, life, disability, unemployment compensation, workers' compensation insurance for the staff working in these programs.
300 Professi	ional and Techr	nical Services		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes crossing guards and police traffic control at various schools in the District and expenses related to the extended day
\$93,568	\$145,000	\$145,000	\$145,000	kindergarten program.
500 Other P	urchased Servio	<u>ces</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Includes expenses related to the extended day kindergarten program and Federal Title programs.
\$1,986	\$0	\$0	\$0	
600 Supplies	<u>s</u>			
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	Includes expenses related to the Federal Title and EDK programs.
\$7,110	\$6,912	\$6,912	\$12,906	

OTHER FINANCING U\$E\$ (5000)

Expenditures

OTHER FINANCING USES

<u>5100</u>	<u>DEBT SERVICE</u>						
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	2020-21	2020-21	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$10,251,652	\$10,295,206	\$9,678,186	\$10,850,032	\$1,171,846	12.1%
900	Other Financing Uses	\$16,290,000	\$16,995,000	\$15,830,000	\$17,710,000	\$1,880,000	11.9%
TOTAL		\$26,541,652	\$27,290,206	\$25,508,186	\$28,560,032	\$3,051,846	12.0%

<u>5200</u>	O CAPITAL RESERVE FUND TRANSFER						
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$0	\$0	\$0	\$0	0.0%
900	Other Financing Uses _	\$5,451,612	\$6,167,541	\$7,633,522	\$6,237,265	(\$1,396,257)	-18.3%
TOTAL		\$5,451,612	\$6,167,541	\$7,633,522	\$6,237,265	(\$1,396,257)	-18.3%

<u>5900</u>	BUDGETARY RESERVE						
						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	<u>Amount</u>	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	0.0%
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$0	\$6,456,216	\$3,464,104	\$4,405,877	\$941,773	0.0%
900	Other Financing Uses	\$0	\$0	\$0	\$0	\$0	0.0%
TOTAL	_	\$0	\$6,456,216	\$3,464,104	\$4,405,877	\$941,773	0.0%

OTHER FINANCING USES

TOTAL OTHER FINANCING USES

						Increase/	
		Actual	Budgeted	Anticipated	Proposed	(Decrease)	
		2019-20	2020-21	2020-21	2021-22	Amount	<u>%</u>
100	Salaries	\$0	\$0	\$0	\$0	\$0	$0.0\overline{\%}$
200	Benefits	\$0	\$0	\$0	\$0	\$0	0.0%
300	Professional & Technical Svces	\$0	\$0	\$0	\$0	\$0	0.0%
400	Purchased Property Services	\$0	\$0	\$0	\$0	\$0	0.0%
500	Other Purchased Services	\$0	\$0	\$0	\$0	\$0	0.0%
600	Supplies	\$0	\$0	\$0	\$0	\$0	0.0%
700	Property	\$0	\$0	\$0	\$0	\$0	0.0%
800	Other Objects	\$10,251,652	\$16,751,422	\$13,142,290	\$15,255,909	\$2,113,619	16.1%
900	Other Financing Uses	\$21,741,612	\$23,162,541	\$23,463,522	\$23,947,265	\$483,743	2.1%
TOTAL	-	\$31,993,264	\$39,913,963	\$36,605,812	\$39,203,174	\$2,597,362	7.1%
	Grand Total	\$238,521,759	\$269,815,667	\$264,559,497	\$279,476,796	\$14,917,299	

OTHER FINANCING USES

Budget reserve, the contribution to Capital Reserve Fund, and debt service payments (principal and interest) on the debt of the School District represent 14.03% of the budget.

5100 DEBT	<u>SERVICE</u>		Provides for interest payments on the:				
G.O.B. series of 2012A (\$630,000)							
800 Other Ol	<u>bjects</u>			G.O.B. refunding series 2012AA (\$304,800)			
				G.O.B. series of 2014 (\$489,763)			
Actual	Budgeted	Anticipated	Proposed	G.O.B. series of 2014A (\$1,225,000)			
<u>2019-20</u>	2020-21	2020-21	<u>2021-22</u>	G.O.B. series of 2014AA (\$2,170,950)			
				G.O.B. series of 2015AA (\$7,700)			
\$10,251,652	\$10,295,206	\$9,678,186	\$10,850,032	G.O.B. series of 2016 (\$320,000)			
				G.O.B. series of 2016A (\$1,248,635)			
				G.O.B. series of 2016AA (\$254,312)			
				G.O.B. series of 2017 (\$104,715)			
				G.O.B. series of 2017A (\$237,388)			
				G.O.B. series of 2018 (\$336,452)			
				G.O.B. series of 2019 (\$1,389,800)			
				G.O.B. series of 2020 (\$432,850)			
				G.O.B. series of 2021 (\$1,288,000)			
				Emmaus Note 2009 (\$354,667)			

Also provides \$55,000 for refunds of prior year tax receipts as a result of assessment appeals.

	_		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>
\$16,290,000	\$16,995,000	\$15,830,000	\$17,710,000

900 Other Financing Uses

G.O.B. series of 2012AA (\$7,620,000) G.O.B. series of 2014A (\$1,185,000) G.O.B. series of 2014AA (\$305,000) G.O.B. series of 2015AA (\$770,000) G.O.B. series of 2016 (\$2,035,000) G.O.B. series of 2016A (\$5,000) G.O.B. series of 2016A (\$5,000) G.O.B. series of 2016AA (\$5,000) G.O.B. series of 2017 (\$625,000) G.O.B. series of 2017 (\$625,000) G.O.B. series of 2017A (\$5,000) G.O.B. series of 2018 (\$5,000) G.O.B. series of 2019 (\$5,000) G.O.B. series of 2019 (\$5,000) G.O.B. series of 2020 (\$4,495,000) Emmaus Note 2009 (\$650,000)

Provides for principal payments on the:

5200 CAPITAL RESERVE FUND TRANSFER

900 Other Financing Uses

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>
\$5 451 612	\$6 167 541	\$7 633 522	\$6 237 265

Transfer of money from the General Fund to the Capital Reserve Fund. The primary purpose is to fund technology equipment and major District maintenance and construction projects. In 2021-22, \$2,011,500 will be transferred to the Capital Reserve to fund the annual operating facility projects and \$4,225,765 will be transferred to the Capital Reserve to fund technology and furniture purchases.

5900 BUDGETARY RESERVE

800 Other Objects

Actual	Budgeted	Anticipated	Proposed <u>2021-22</u>
2019-20	2020-21	2020-21	
\$0	\$6,456,216	\$3,464,104	\$4,405,877

Amount budgeted to provide for operating contingencies such as unpredictable changes in the cost of goods/services and the occurrence of events which are vaguely perceptible during the time of budget preparation but which, nevertheless, may require expenditures by the school system during the year for which the budget is being prepared.

OTHER EXPENSE INFORMATION for 2021-22

			=)20-21 Ac			=:		21-22 Bu						2021-22 B	udget
<u>POSITIONS</u>	Func .	Acct Prog	ELM Elem	MID Middle	HS High	OTH Other	Total	ELM Elem	MID Middle	HS High	OTH Other	Total	ELM Elem	MID Middle	HS High	OTH Other	Total
School Administration																	$\overline{}$
Superintendent			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Asst Supt of Curriculum and Secondary Ed			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Pupil Services Director / Asst. Director			-	-	-	1.00	1.00	-	-	-	2.00	2.00	-	-	-	1.00	1.00
Pupil Services Supervisor			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	- (4.00)	(4.00)
Social Studies/ Fine Arts Supervisor Social Work Coordinator			-	-	-	1.00 1.00	1.00 1.00	-	-	-	1.00	1.00	-	-	-	(1.00)	(1.00)
Equity / ELD / World Language Supervisor						1.00	1.00	-			1.00	1.00			- [(1.00)	(1.00)
Language Arts Supervisor			_	-	-	1.00	1.00	-	_	-	_	-	_	_	_	(1.00)	(1.00)
Mathematics Supervisor			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Science / FCS / Tech Ed / Health & PE Supervisor			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Assessment / Re-evaluation Supervisor			-	-	-	1.00	1.00	-	-	-	-	-	-	-	-	(1.00)	(1.00)
Instructional Technology Coordinator			-	-	-	4.00	4.00	-	-	-	4.00	4.00	-	-	-	-	-
Teaching and Learning Director			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Teaching and Learning Asst. Director			-	-	-	-	-	-	-	-	2.00	2.00	-	-	-	2.00	2.00
Elementary Director of Education			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Communications Program Director			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Director of Equity & Assessment Principals and Asst. Principals			10.00	9.00	12.00	1.00	1.00	11.00	9.00	12.00	1.00	1.00 32.00	1.00	-	-	-	1.00
Coordinator of Nursing Services			10.00	9.00	12.00	1.00	31.00 1.00	11.00	9.00	12.00	1.00	1.00	1.00	-	-	-	1.00
Business Affairs Director / Asst. Director						2.00	2.00			-	2.00	2.00			- 1		- 1
Facilities & Operations Director			_	_	_	1.00	1.00	_	_	_	1.00	1.00	_	_	_	_	- 1
Public Safty Supervisor			_	_	_	-	-	_	_	_	1.00	1.00	_	_	_	1.00	1.00
Technology Director			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Human Resources Director / Asst. Director			-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
IT Services Coordinator			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Athletic Director			-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-
Special Education Supervisors						3.00	3.00			-	3.00	3.00		-	-	-	
School Ac	lministra	ation Tota	10.00	9.00	15.00	30.00	64.00	11.00	9.00	15.00	30.00	65.00	1.00	-	-	-	1.00
<u>Teachers</u> Full Day KG	1110	121 08F	32.00				32.00	33.00				33.00	1.00				1.00
1st Grade			34.00				34.00	35.00				35.00	1.00			_	1.00
2nd Grade			34.00	_	_	-	34.00	36.00	-	-	-	36.00	2.00	-		_	2.00
3rd Grade			32.00	_	_	_	32.00	33.00	_	_	_	33.00	1.00	_	_	_	1.00
4th Grade			30.00	-	-	-	30.00	32.00	-	-	-	32.00	2.00	-	-	_	2.00
5th Grade	1110	121 09	31.00	-	-	-	31.00	32.00	-	-	-	32.00	1.00	-	-	-	1.00
	t 1110		8.17	7.14	7.40	-	22.71	9.17	7.14	7.40	-	23.71	1.00	-	-	-	1.00
ELD	1110	121 02	12.50	4.80	3.60	-	20.90	13.50	5.20	3.60	-	22.30	1.00	0.40	-	-	1.40
Engl/Lang Arts			-	23.60	32.40	-	56.00	-	23.60	32.40	-	56.00	-	-	-	-	-
World Language			-	9.60	20.20	-	29.80	-	9.20	20.20	-	29.40	-	(0.40)	-	-	(0.40)
Instructional Coaches			10.00	-		-	10.00	11.00	-	-	-	11.00	1.00	-	-	-	1.00
Computer/Tech Ed	1 1110	11 -	-	4.80	-	-	4.80	-	4.80	-	-	4.80	-	-	-	-	-
Health	1110			8.28	6.45	_	14.73	_	8.28	6.45	_	14.73	_	_	_	_	_
	1110		_	25.40	36.40	_	61.80	_	25.40	36.40	_	61.80	_	_	_	_	- 1
		17 -															
Phys Ed	1110	121 17A	8.30	6.32	12.45	1.40	28.47	9.30	6.32	12.45	1.40	29.47	1.00	-	-	-	1.00
Science	1110	121 19	-	20.40	39.10	-	59.50	-	20.40	39.10	-	59.50	-	-	-	-	-
Social Studies	1110		-	20.00	36.90	-	56.90	-	20.00	36.90	-	56.90	-	-	-	-	-
AP Capstone	1110		-	-	0.25	-	0.25	-	-	0.25	-	0.25	-	-	-	-	-
Reading Specialist/Teacher	- 1110	06A -	21.00	12.60	3.00	_	36.60	23.00	12.60	3.00		38.60	2.00				2.00
Reading Specialist Leacher Music -Voca			8.20	3.05	2.60	-	13.85	9.20	3.05	2.60	-	14.85	1.00	-	-	-	1.00
Music - voca Music -Instrumenta			10.00	8.15	3.80	-	21.95	11.00	8.15	3.80	-	22.95	1.00	-			1.00
Cyber Schoo			48.03	19.71	16.80	-	84.54	48.03	19.71	16.80	1.00	85.54	-	-	_	1.00	1.00
TITLE 1 (federal prog)			3.40	-	-	0.60	4.00	3.40	-	-	0.60	4.00	-	-	-	-	-
Teacher Attrition			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		Tota	322.60	173.85	221.35	2.00	719.80	338.60	173.85	221.35	3.00	736.80	16.00	-	-	1.00	17.00

					020-21 Ac					21-22 Bu						2021-22 B	udget
<u>POSITIONS</u> Fu	ınc A	cct Prog	ELM Elem	MID Middle	HS High	OTH Other	Total	ELM Elem	MID Middle	HS High	OTH Other	Total	ELM Elem	MID Middle	HS High	OTH Other	Total
Fam and Cons Science 13	340 1:	21 12	-	6.65	6.40	-	13.05	_	6.65	6.40	-	13.05	-	-	-	-	
Industrial Arts 13			-	6.60	3.60	-	10.20	-	6.60	3.60	-	10.20	-	-	-	-	-
Business Education 13			-	-	4.60	-	4.60	-	-	4.60	-	4.60	-	-	-	-	-
Business Education-Careers 13			-	1.00	1.00	-	1.00	-	1.00	1.00 1.20	-	1.00 2.20	-	-	-	-	-
Cyber Vocational Education 13 APT Program - Alt Edu 14				1.00	1.20	-	2.20	-	1.00	1.20	-	1.20	-	-	1.20	-	1.20
AFT Flogram - Alt Edu 14	142 1	Total		14.25	16.80	-	31.05	-	14.25	18.00	-	32.25	-	-	1.20	-	1.20
Special Education (general) 12	291 1:	21 21	-	-	-	6.00	6.00	_	_	-	6.00	6.00	-	_	-	-	-
Autistic 12			7.00	3.00	2.00	-	12.00	7.00	3.00	2.00	-	12.00	-	-	-	-	-
Emotional Support 12			2.00	1.50	4.50	-	8.00	2.00	1.50	4.50	-	8.00	-	-	-	-	-
Transitional Program 12			-	-	1.00	-	1.00	-	-	1.00 6.00	-	1.00 6.00	-	-	6.00	-	6.00
APT Program - Special Edu 12 Life Skills 12			2.50	2.00	-	-	4.50	2.50	2.00	-		4.50		-	-		6.00
Learn Supp/ Life Skills 12			26.50	19.50	20.30	_	66.30	29.50	21.50	21.30	_	72.30	3.00	2.00	1.00	_	6.00
Multiple Disabilities 12			2.00	1.00	-	-	3.00	2.00	1.00	-	-	3.00	-	-	-	-	-
Speech & Language Therapist 12			-	-	-	13.00	13.00	-	-	-	14.00	14.00	-	-	-	1.00	1.00
Gifted Program Teachers 12			8.00	3.50	3.60	-	15.10	9.00	3.50	3.60	-	16.10	1.00	-	-	-	1.00
Cyber Special Education 12	200 1.	21 05 Total	6.00 54.00	2.40 32.90	2.60 34.00	1.00 20.00	12.00 140.90	6.00 58.00	2.40 34.90	3.60 42.00	1.00 21.00	13.00 155.90	4.00	2.00	1.00 8.00	1.00	1.00 15.00
Guidance Counselors 21			8.00	9.50	18.50	-	36.00	9.00	9.50	18.50	1.00	38.00	1.00	-	-	1.00	2.00
Certified Nurses 24 Psychologists 21		-	8.00 9.80	3.00 3.00	3.00 3.00	-	14.00 15.80	9.00 10.80	3.00 3.20	3.00 3.00	-	15.00 17.00	1.00 1.00	- 0.20	-	-	1.00 1.20
Case Workers 21			-	-	-	8.00	8.00	-	-	-	9.00	9.00	-	-	_	1.00	1.00
Librarian 22			8.30	3.00	3.00	-	14.30	9.30	3.00	3.00	-	15.30	1.00	-	-	-	1.00
Cyber Guidance Counselors 21			2.00	-	-	-	2.00	2.00	-	-	-	2.00	-	-	-	-	-
Cyber Librarian 22	200 1		1.70	-	-	-	1.70	1.70	-	-	-	1.70	-	-	-	-	-
		Total	37.80	18.50	27.50	8.00	91.80	41.80	18.70	27.50	10.00	98.00	4.00	0.20	-	2.00	6.20
Athletic Trainer 32			-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-
Audio Visual 22			-	-	1.40	-	1.40	-	-	1.40 0.20	-	1.40	-	-	-	-	-
Cyber Audio Visual 22	200 1.	21 14A Total	[-	0.20 4.60	-	0.20 4.60	-	-	4.60	-	0.20 4.60	-	-	-	-	
	Teacl	ner Total	414.40	239.50	304.25	30.00	988.15	438.40	241.70	313.45	34.00	1,027.55	24.00	2.20	9.20	4.00	39.40
Secretarial Staff - Central Office and School Administra	ation .											,					
Sec to Superintendent 23			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to the Prog Dir Professional Devel 23			-	-	-	1.00 0.95	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Elementary Dir of Education 23 Sec to Principals and Asst. Principals 23			10.00	6.00	9.00	0.95	0.95 25.00	11.00	6.00	9.00	0.95	0.95 26.00	1.00	-			1.00
Sec to Technology Dir 28			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	_	_	_	-
Sec for Attendance/Child Acctg 21			-	3.00	3.00	-	6.00	-	3.00	3.00	-	6.00	-	-	-	-	-
Sec for Guidance 21			-	-	6.00		6.00	-	-	6.00		6.00	-	-	-	-	-
Sec to Facilities & Operations Dir 26			-	-	-	2.00 2.00	2.00 2.00	-	-	-	2.00 2.00	2.00 2.00	-	-	-	-	-
Sec to Curriculum Supv. 22 Sec to Special Ed Dir/Supervisors 12				-	-	3.50	3.50	-	-	-	3.50	3.50	-	-	-	-	- 1
Sec to Special Ed Dir/Supervisors 12				-	-	0.50	0.50	_	-	-	0.50	0.50		-			1
Sec. Director of Pupil Services 21			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Instruct Technology Coordinator 28			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Gifted 21			-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Sec to Title I 28 Sec to ELD & Equity Supervisor 22			-	-	-	0.05 1.00	0.05 1.00	-	-	-	0.05 1.00	0.05 1.00	-	-	-	-	- 1
Sec to Athletic Director 32				-	3.00	-	3.00	_	-	3.00	-	3.00	_	-	_	-	- 1
		Total	10.00	9.00	21.00	16.00	56.00	11.00	9.00	21.00	16.00	57.00	1.00	-	-	-	1.00
Full Day KG 11	110 1	91 08F	8.00	-	-	-	8.00	8.00	_	-	-	8.00	-	_	-	-	-
ELD 11			8.00	2.00	3.00	-	13.00	8.00	2.00	3.00	-	13.00	-	-	-	-	- 1
Autistic 12	233 1	91 21C	-	-	-	17.00	17.00	-	-	-	17.00	17.00	-	-	-	-	-
Emotional Support 12			-	-	-	7.00	7.00	-	-	-	7.00	7.00	-	-	-	-	-
Transitional Program 12 APT Program Support 12			-	-	-	1.00	1.00	-	-	-	1.00 3.00	1.00 3.00	-	-	-	3.00	3.00
APT Program Support 12 Life Skills 12			[-	-	9.00	9.00	_	-	-	9.00	9.00	-	-	-	3.00	3.00
Learn Supp/ Life Skills 12				-	-	63.00	63.00	-	-	-	63.00	63.00	-	-	-	-	-
			-														•

				ELM	20 MID	020-21 Ac HS	tual OTH		ELM	20 MID	21-22 Bu HS	dget OTH		Add ELM	ition/Redu MID	ctions to	2021-22 B	udget
<u>POSITIONS</u>	Func	Acct	Prog	Elem	Middle	High	Other	Total	Elem	Middle	High	Other	Total	Elem	Middle	High	Other	Total
			Total	16.00	2.00	3.00	97.00	118.00	16.00	2.00	3.00	100.00	121.00	-	-	-	3.00	3.00
Library Assistant Security Greeter		154 154		5.00	1.00	3.00 3.00	-	9.00 3.00	5.50	1.00	3.00 3.00	-	9.50 3.00	0.50	-	-	-	0.50
Office Assistant (Dis)		154	40	10.00	-	-	-	10.00	11.00	-	-	-	11.00	1.00	-	-	-	1.00
D111 D11 (15)	0.450		Total	15.00	1.00	6.00	-	22.00	16.50	1.00	6.00	-	23.50	1.50	-	-	-	1.50
RN-LPN (non-public) RN-LPN (District)				4.20	1.00	3.00	3.20 1.80	3.20 10.00	4.20	1.00	3.00	3.20 2.80	3.20 11.00	-	-	-	1.00	1.00
Pupil Service Specialist Pupil Service Specialist		141 141	21 35	-	-	-	0.60 0.40	0.60 0.40	-	-	-	0.60 0.40	0.60 0.40	-	-	-	-	:
r upii oorvioo opoolalioi	1201		Total	4.20	1.00	3.00	6.00	14.20	4.20	1.00	3.00	7.00	15.20	-	-	-	1.00	1.00
Business Office (Professional)				-	-	-	5.00 1.00	5.00	-	-	-	5.00	5.00	-	-	-	-	-
Business Office Benefits (Professional) Business Office (Hourly Support)			55 55	_	-	-	5.00	1.00 5.00	-	-	-	1.00 5.00	1.00 5.00	-	-	-	_	-
			Total	-	-	-	11.00	11.00	-	-	-	11.00	11.00	-	-	-	-	-
Communications Office (Professional) Communications Office (Hourly Suppt)			52 52	-	-	-	1.00 2.00	1.00 2.00	-	-	-	1.00 2.00	1.00 2.00	-	-	-	-	:
Communications Chica (Floarity Cappe)	2010		Total	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Transportation Office (Professional)			75	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Transportation Office (Hourly Support) Transportation Office-NP (Professional)			75 75	_	-	-	0.60 1.00	0.60 1.00	-	-	-	0.60 1.00	0.60 1.00	-	-	-	-	:
Transportation Office-NP (Hourly Support)	2750	151	75 Total	-	-	-	0.90 3.50	0.90 3.50	-	-	-	0.90 3.50	0.90 3.50	-	-	-	-	-
Human Resources Office (Professional)	2020	111	54	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-
HR Office (Hourly Support)			54	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	
			Total	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-
Technology Office (Hourly Support) Technology Office (Professional)			50Z 10	-	-	-	3.00 1.00	3.00 1.00	-	-	-	3.00 1.00	3.00 1.00	-	-	-	-	-
Technology Office (Hourly Support)	2829	168	10	-	-	-	11.00	11.00	-	-	-	9.00	9.00	-	-	-	(2.00)	(2.00)
Technology Associate	1110	158	10 Total	-	-	-	19.00 34.00	19.00 34.00	-	-	-	17.00 30.00	17.00 30.00	-	-	-	(2.00) (4.00)	(2.00) (4.00)
Head Custodians/ Supervisors/ Quality Control				10.00	3.00	3.00	5.00	21.00	11.00	3.00	3.00	5.00	22.00	1.00	-	-	-	1.00
Custodians (Hourly Support)			71A	24.00	15.50	31.00	7.00	77.50	24.50	15.50	31.00	7.00	78.00	0.50	-	-	-	0.50
Security Services Coordinator Campus Security Officer				-	-	-	1.00 -	1.00 -	-	-	-	2.00	- 2.00	-	-	-	(1.00) 2.00	(1.00) 2.00
Maintenance	2620	141	70	-	_	_	1.00	1.00	_	_	-	1.00	1.00	_	_	-	_	_
Custodial & Maint Dept (Hourly Support)	2620	161	70	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	-
HVAC Coordinator HVAC Staff (Hourly Support)				-	-	-	1.00 7.00	1.00 7.00	-	-	-	1.00 7.00	1.00 7.00	-	-	-	-	-
Operations (Professional)				_	_	_	2.00	2.00	_	_	_	2.00	2.00	_	_	_	_	_
Facilities Apprentice	2620	161	71	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-
Automotive Pool Grounds Supervisor / Athletic Turf Coordinator		141		-	-	-	1.00	1.00 1.00	-	-	-	1.00	1.00 1.00	-	-	-	-	- [
Grounds/Warehouse (Hourly Support)	2630	161	70F	-	-	-	10.00	10.00	-	-	-	10.00	10.00	-	-	-	-	
Mailroom (Hourly Support)	2530	161	71F Total	34.00	- 18.50	- 34.00	1.00 44.00	1.00 130.50	- 35.50	- 18.50	- 34.00	1.00 45.00	1.00 133.00	- 1.50	-	-	1.00	2.50
Secretarial Staff - Central Office and School Ad	minist	ration		79.20	31.50	67.00	217.50	395.20	83.20	31.50	67.00	218.50	400.20	4.00	-	-	1.00	5.00
	(Grand	l Total	503.60	280.00	386.25	277.50	1,447.35	532.60	282.20	395.45	282.50	1,492.75	29.00	2.20	9.20	5.00	45.40

2021-22 BUDGET REVENUES

REVENUE SUMMARY

	Actual	Budgeted	Anticipated	Proposed
Local Effort	<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u> 2021-22</u>
Current Real Estate Taxes	\$173,636,758	\$172,568,153	\$174,375,295	\$175,639,470
Interim Real Estate Taxes	984,090	824,699	1,459,980	823,430
Public Utility Realty Tax	177,571	180,000	195,012	180,000
Earned Income Tax	21,583,573	19,590,251	21,890,251	19,884,105
Real Estate Transfer Tax	4,657,308	3,735,352	5,335,352	3,810,059
Delinquent Taxes (All Levies)	3,160,170	2,858,800	2,858,800	2,858,800
Earnings on Investments	2,179,046	500,000	200,000	357,500
Tuition from Patrons	282,516	250,010	242,423	250,010
Rent and Miscellaneous Income	433,549	397,000	247,758	386,000
Refunds of Prior Years Receipts	5,666	10,000	16,000	10,000
Activity Fee Revenue	302,605	294,490	1,575	294,490
Beginning Fund Balance	38,868,797	48,250,936	55,455,457	47,950,754
Total Local Effort	\$246,271,649	\$249,459,691	\$262,277,903	\$252,444,618
State Sources				
Basic Instructional Subsidy	\$8,810,211	\$8,421,880	\$8,810,211	\$8,421,880
Tuition for Private Home Placement	173,763	290,000	290,000	290,000
Special Education Subsidy	6,125,165	5,899,089	5,902,650	5,899,089
Transportation Subsidy	3,260,089	2,321,816	3,087,583	3,087,583
Rent Subsidy	1,121,094	1,093,234	1,093,224	1,077,468
Medical, Dental & Nurse Services	252,545	252,545	252,545	253,931
State Property Tax Reduction	3,598,253	3,570,346	3,570,346	3,596,194
PA Accountability Grants	399,095	399,095	399,095	399,095
Social Security Subsidy	3,497,636	3,924,722	3,917,375	4,122,374
Retirement Subsidy	16,602,932	17,695,207	17,662,062	18,815,079
Other State Subsidy	248,254	, , -	101,799	<u>-</u>
Total State Sources	\$44,089,036	\$43,867,934	\$45,086,890	\$45,962,693
Federal Sources				
Other PA Public Schools-IDEA	\$1,340,950	\$1,431,536	\$1,572,087	\$1,572,087
Title I	598.796	598.796	574.668	574,668
Title IIA & IID	267,507	236,948	246,440	246,440
Title III	58,726	91,336	99,502	99,502
Title IV	13,248	52,725	45,412	45,412
Med. Access-Direct Services	991,664	970,000	970,000	970,000
Med. Access-Time Study	30,027	30,000	30,000	30,000
Other Federal Grants	315,615	-	1,607,350	-
Total Federal Sources	\$3,616,532	\$3,411,341	\$5,145,459	\$3,538,109
-			• • •	
	4444 477 477	4000	4212 212 222	400101000
TOTAL	\$293,977,217	\$296,738,966	\$312,510,252	\$301,945,420

LOCAL EFFORT

REVENUE\$

WHERE THE MONEY COMES FROM TO SUPPORT OUR SCHOOLS

All monies to support our schools come from taxpayers, either directly to the District (local effort) or indirectly through the state and federal governments (state and federal support).

LOCAL EFFORT

6111 CURRENT REAL ESTATE TAXES

Actual	Budgeted	Anticipated 2020-21	Proposed
<u>2019-20</u>	2020-21		2021-22
\$173,636,758	\$172,568,153	\$174,375,295	\$175,639,470

The greatest amount of funds is raised from our taxpayers based on a 22.0604 mill (Chester County) and 9.5164 mill (Delaware County) levy on the assessed valuation of all taxable property within the School District. The amount budgeted represents 96.5% of the tax to be levied; the difference being our experience as to the amount of discounts granted during the discount period and the amount uncollected which will go to lien. ** NOTE- there was a countywide reassessment in Delaware County.

6112 INTERIM REAL ESTATE TAXES

Actual	Budgeted	Anticipated	Proposed	Represents the amount of taxes we anticipate to collect on new
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	construction and additions to existing properties which, because of
				the completion date, do not appear on the regular tax duplicate.
\$984,090	\$824,699	\$1,459,980	\$823,430	This year's estimate is based on historical data and the expected
				new construction in the area as determined by the number of
				building permits issued by municipalities.

6113 PUBLIC UTILITY REALTY TAX

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	The District's portion of the tax as collected by the Commonwealth based on the assessed valuation of the utility properties in the
\$177.571	\$180.000	\$195.012	\$180.000	District. This tax was collected by the utility from the taxpayer as a
φ1/1,3/1	φ100,000	φ193,01Z	φ100,000	part of the service bill.

6151 EARNED INCOME TAX

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed 2021-22	The District's portion (one-half percent) of the one percent earned income tax on all residents of the School District, except those
\$21,583,573	\$19,590,251	\$21,890,251	\$19,884,105	residents working in Philadelphia and out-of-state who pay a tax on income where they work.

6153 REAL ESTATE TRANSFER TAX

Actual	Budgeted	Anticipated	Proposed	Transfer tax is revenue collected by the County Recorder of Deeds on the value of all real estate property within the District boundaries
<u>2019-20</u>	2020-21	2020-21	2021-22	
\$4,657,308	\$3,735,352	\$5,335,352	\$3,810,059	sold during the year. This tax is equal to one-half percent of the value of the property sold and is paid at the time of the transfer. This year's estimate is based on historical data and anticipated trends for the area.

6400 DELIN	QUENT TAXES	(ALL LEVIES)		
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Delinquent tax is revenue collected by the County Tax Claim Bureau. Delinquent taxes are real estate taxes that were not paid
\$3,160,170	\$2,858,800	\$2,858,800	\$2,858,800	during the original year of issue.
6500 EARNI	NGS ON INVES	TMENTS		
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The estimated interest the District will earn through its cash management program on general fund cash & investments -
\$2,179,046	\$500,000	\$200,000	\$357,500	average cash & investments of approximately \$133 million earning an effective rate of 0.27% annually.
6940 TUITIO	N FROM PATR	ONS AND OTHE	R LEA'S	
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Tuition we will receive from students, their parents/guardians for participation in the District's summer school programs and Outdoor
\$282,516	\$250,010	\$250,010 \$242,423 \$250,010		Education Program. Monies received for providing services to pupils of another Local Education Agency. Includes tuition received from the resident school district for students placed by the courts and for institutional children placed in the District's educational programs. Also includes gate receipts collected at athletic events.
6990 RENT	& MISCELLANE	OUS REVENUE		
Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated <u>2020-21</u>	Proposed <u>2021-22</u>	Represents the amount the District anticipates receiving from miscellaneous sources. The source of revenue in this category includes rent received from various organizations or groups for the
\$433,549	\$397,000	\$247,758	\$386,000	use of the District's buildings and facilities, donations and parking fees.
6991 REFUN	IDS OF PRIOR	YEARS		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed 2021-22	Refunds are receipts of cash returning all or part of a prior period expenditures.
\$5,666	\$10,000	\$16,000	\$10,000	
6992 ACTIV	TY FEE REVEN	<u>UE</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	In order to help offset the costs of our extra-curricular programs, the district assesses a student participation fee. This fee is
\$302,605	\$294,490	\$1,575	\$294,490	assessed only for students who participate in extra-curricular activities supported by a contracted coach, advisor, or director.

0770 BEGINNING UNRESERVED FUND BALANCE

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>
\$38 868 707	¢48 250 036	¢55 /55 /57	¢47 050 754

The Fund Balance appropriation represents the equity of prior years' operation that is being committed to the 2020-21 operation. Adequate fund balance levels are recommended to be at least equal to one month's operating expenditures (8.3%). Bond raters such as Moody's evaluate the financial stability of the District based on several factors, one of which is adequate fund balance. The projected balance to be carried forward into the 2021-22 year is \$47,950,754.

STATE SOURCES

REVENUE\$

STATE SOURCES

7110	BASIC INSTRUCTIONAL SUBSI	DΥ
, , , ,	DAGIO INGLINGO HONAL GODGI	

Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	The instructional subsidy is the largest single source of revenue from the state.

7160 TUITION FOR PRIVATE HOME PLACEMENT

\$8,810,211 \$8,421,880 \$8,810,211 \$8,421,880

Actual	Budgeted	Anticipated	Proposed	This state reimbursement is for providing education to non-resident				
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	orphaned children placed in private homes by court order. It also				
				includes those non-resident inmates of children's institutions				
\$173,763	\$290,000	\$290,000	\$290,000	whose district of residence cannot be determined.				

7270 SPECIAL EDUCATION OF EXCEPTIONAL PUPILS

\$6,125,165 \$5,899,089 \$5,902,650 \$5,899,089

Actual	Budgeted	Anticipated	Proposed	This funding is for students identified with special needs and wards of state.
2019-20	2020-21	2020-21	2021-22	

7310 TRANSPORTATION SUBSIDY

Actual	Budgeted	Anticipated	Proposed	This is a reimbursement to the District for the operation of a school
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	<u>2021-22</u>	busing program in compliance with state law and regulations. It is
				not required that each district operate a busing program, but if
\$3,260,089	\$2,321,816	\$3,087,583	\$3,087,583	operated, it must comply with the state law and regulations and is
				eligible for the transportation subsidy based on factors including
				the number of public & non-public students, students transported
				due to hazardous conditions, the approved cost of transportation,
				and market value of real estate.

7320 RENT SUBSIDY

Actual	Budgeted	Anticipated	Proposed	Reimbursement for building projects on a basis of approved costs times our Capital Account Reimbursement Fraction (CARF Rate) of
<u>2019-20</u>	2020-21	2020-21	2021-22	
\$1,121,094	\$1,093,234	\$1,093,224	\$1,077,468	27.54 percent. Our budgeted revenue includes rental subsidy for our anticipated debt service payments.

7330 MEDICAL/DENTAL/NURSING SERVICES

Actual <u>2019-20</u>	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Represents medical & nursing services reimbursement at \$9.40 per ADM and \$9.70 per ADM for additional Act 25 funding.
\$252 545	\$252 545	\$252 545	\$253 931	

7340 PROPERTY TAX REDUCTION ALLOCATION

10-10 1 1001 L	INTERIOR INC.	JOHON ALLOO	ATION	
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Revenue received from the Commonwealth to be distributed as property tax reduction to eligible homestead/farmstead property owners within the District. This allocation is derived from state
\$3,598,253	\$3,570,346	\$3,570,346	\$3,596,194	gaming revenues and the sterling act credits received from Philadelphia.
7360 SAFE S	SCHOOLS			
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Revenue received from the state during the 2019-20 and 2020-21 school year related to the PA school safety and security grant.
\$248,254	\$0	\$101,799	\$0	With the grant money, the district implemented strategies to reduce risk factors for students who are expeiencing depression, showing signs of violence, and otherwise withdrawing mentally and emotionally from school.
7500 READY	/ TO LEARN BL	OCK GRANTS		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Revenue received from the state to implement research-based programs to boost student achievement. The District will use these
\$399,095	\$399,095	\$399,095	\$399,095	funds to fund a portion of the full day kindergarten program.
7810 SOCIA	L SECURITY SU	JBSIDY		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Effective 1/1/87, the Commonwealth reimbursed the School District for ½ of the employer's share of social security. Prior to this date,
\$3,497,636	\$3,924,722	\$3,917,375	\$4,122,374	the State made payments directly to Social Security Administration. Act 29 of 1994 includes provisions to apply the state aid ratio to the social security subsidy, although at this time the minimum reimbursement is defined as full funding of $\frac{1}{2}$ of the employer's share.
7820 RETIRI	EMENT SUBSID	<u> Y</u>		
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	According to Act 29 of 1994, effective 7/1/95, the Commonwealth will reimburse the School District for ½ of the employer's share of
\$16,602,932	\$17,695,207	\$17,662,062	\$18,815,079	contributions to Public School Employees' Retirement System (PSERS). Prior to this date, the state made payments directly to

share.

PSERS. Act 29 of 1994 includes provisions to apply the state aid ratio to the retirement subsidy, although at this time the minimum reimbursement is defined as full funding of $\frac{1}{2}$ of the employer's

FEDERAL SOURCES

REVENUES

FEDERAL SOURCES

6831 IDEA								
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Federal revenue received from the Chester County Intermediate Unit to fund the Individuals with Disabilities Educational Act (IDEA).				
\$1,340,950	\$1,431,536	\$1,572,087	\$1,572,087					
8514 TITLE I-I	MPROVING ACA	DEMIC ACHIEVE	<u>MENT</u>					
Actual 2019-20	Budgeted <u>2020-21</u>	Anticipated 2020-21	Proposed <u>2021-22</u>	Funds received to enhance reading services for the educationally disadvantaged. Funding is also included for St. Agnes, St. Simon				
\$598,796	\$598,796	\$574,668	\$574,668	and Jude, St. Joseph, St. Peter and Paul, St Phillip and James, and West Chester Friends.				
8515 TITLE II-	IMPROVING TEA	CHER QUALITY						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Funds received for educational technology and improving teacher quality through staff development.				
\$267,507	\$236,948	\$246,440	\$246,440					
8516 TITLE III	8516 TITLE III-LANGUAGE INSTRUCTION/LIMITED ENGLISH							
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Funds received to supplement resources and provide translation services for LEP students and for staff development.				
\$58,726	\$91,336	\$99,502	\$99,502					
8517 TITLE IV	'- 21st Century Sc	chools						
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Funds received for the education of chilren under ESEA, Title IV.				
\$13,248	\$52,725	\$45,412	\$45,412					
8741 FEDERA	AL CARES ACT							
Actual 2019-20	Budgeted <u>2020-21</u>	Anticipated 2020-21	Proposed <u>2021-22</u>	Fast and direct relief payments provided during various phases of the COVID-19 crisis.				
\$315,615	\$0	\$1,607,350	\$0					
8810 ACCESS	S-MEDICAL ASST	. REIMBURSEME	NTS					
Actual 2019-20	Budgeted 2020-21	Anticipated 2020-21	Proposed <u>2021-22</u>	Direct service reimbursements are received for related health services as part of a student's Individual Education Plan (IEP).				
\$991,664	\$970,000	\$970,000	\$970,000					

8820 MEDICAL ASST. REIMBURSEMENT/TRANSPORTATION & ADMIN.

Actual	Budgeted	Anticipated	Proposed	Provides reimbursement for administrative costs incurred in
<u>2019-20</u>	<u>2020-21</u>	<u>2020-21</u>	2021-22	providing health-related services to medical assistance enrolled
				students.
\$30,027	\$30,000	\$30,000	\$30,000	

OTHER GOVERNMENTAL FUND\$

Section 1431 Capital Reserve Fund

Revenue: Transfer from General Fund Interest Income Refunding Savings Total Revenue	\$5,783,297 \$75,000 <u>\$453,967</u>	\$6,312,264
Expenditures: Furniture and Fixtures Facilities Expenditures	\$60,000 \$2,011,500	

Technology Expenditures

Total Expenditures

Projected Fund Balance 07/01/2021

\$26,460,206

\$5,506,367

\$3,434,867

\$25,654,309

CAPITAL PROJECTS FUND

Projected Fund Balance 07/01/2021	\$ 37,703,387
Revenue: Bond Proceeds Total Revenue	<u>\$</u>
i otal Revenue	-
Expenditures: Site & Building Improvements/Replacements Total Expenditures	\$ 11,930,812 <u>\$ 11,930,812</u>
Estimated Fund Balance @ 06/30/2022	\$ 25,772,575

Capital Projects Budget Cash Flows (Fund 30)

	Original	Revised	Savings/ (Additional	Total Expenses to date thru						
Westtown Thornbury Design + Construction	Budget 10,900,000	Budget 10,389,690	Costs) 510,310	06/30/2021 10,378,836	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
East Bradford Design + Construction	10,400,000	10,260,000	140,000	10,153,726						
Exton Design + Construction	11,200,000	18,100,000	(6,900,000)	17,896,833						
East Goshen Design + Construction	12,200,000	17,750,000	(5,550,000)	17,136,221						
Mary C Howse Design + Construction	11,900,000	11,900,000	0	53,377	446,623	4,000,000	4,000,000	3,400,000		
Glen Acres Design + Construction	12,800,000	17,700,000	(4,900,000)	810,010	4,500,000	6,400,000	6,012,496			
Greystone Design + Construction	25,500,000	27,500,000	(2,000,000)	23,516,540	4,033,039					
Hillsdale Design + Construction	7,100,000	10,400,000	(3,300,000)	0				275,000	3,500,000	3,500,000
Starkweather Design + Construction	9,100,000	10,400,000	(1,300,000)	477,546			2,000,000	2,985,087	2,025,000	2,742,707
Westtown Thornbury Addition	1,000,000	2,500,000	(1,500,000)	331,564	1,822,163					
Elementary School Total	112,100,000	136,899,690	(24,799,690)	80,754,653	10,801,825	10,400,000	12,012,496	6,660,087	5,525,000	6,242,707
Stetson Design + Construction	31,000,000	31,000,000	0	0				500,000	2,000,000	9,500,000
Peirce Design + Construction	33,000,000	33,000,000	0	0					500,000	2,000,000
Middle School Total	64,000,000	64,000,000	0	0	0	0	0	500,000	2,500,000	11,500,000
18-19 Maintenance Projects	1,120,000	1,044,316	75,684	944,316						
19-20 Maintenance Projects	1,236,000	728,805	507,195	728,127						
20-21 Maintenance Projects	1,794,577	1,970,048	(175,471)	1,827,927						
21-22 Maintenance Projects	1,311,272	1,311,272	0	654,236	657,036					
Future Maintenance Projects	25,199,892	25,199,892	0	0		1,350,611	1,391,129	1,432,863	1,475,849	1,520,124
Construction Salaries	4,915,222	4,915,222	0	3,884,058	471,951	495,548				
Misc Other Projects Total	35,576,963	35,169,555	407,408	8,038,664	1,128,987	1,846,159	1,391,129	1,432,863	1,475,849	1,520,124
Grand Total	211,676,963	236,069,245	(24,392,282)	88,793,317	11,930,812	12,246,159	13,403,625	8,592,950	9,500,849	19,262,831

Proprietary Fund

Food Service

PROPRIETARY FUND FOOD SERVICE

Operating Revenue: Sale of Food		\$2,907,007
Operating Expenses: Food Labor Direct Expenses District Custodial Expenses Depreciation Expense Support Services Management Fee	\$1,118,086 \$1,584,338 \$393,373 \$144,190 \$85,000 \$67,426 \$62,239	
Total Contractor Operating Expenses		\$3,454,653
Repairs to Equipment		\$25,933
Total Operating Revenue Over (Under) Expenses		(\$573,579)
Non-Operating Revenue:		
Federal & State Lunch Program Claims Interest Income		\$792,925 \$10,000 \$802,925
Net Income @ 06/30/2022 Projected Assets @ 07/01/2021 Projected Assets @ 06/30/2022		\$229,346 \$1,329,273 <u>\$1,558,619</u>

FOOD SERVICE FUND DESCRIPTION

The West Chester Area School District contracts with a food service company for its program, which provides breakfast and lunch for all students and staff who wish to participate. The current food service vendor is ARAMARK who was selected by the District Food Service Committee. The district went through the RFP process and awarded Aramark with a contract ending in June 2024. The Food Service Program is approved by the Federal National School Lunch Program and the meals served are nutritionally balanced. The Food Service Program also provides catering service for extra-curricular events upon request.

The food service operation is primarily funded through the sale of meals. Other revenues received include donated commodities and cash subsidies from the state and federal governments. The District receives federal and state subsidies for each breakfast and lunch served which include free and reduced price payments for low-income households.

FEDERAL/STATE REIMBURSEMENT FOR COMPLETE MEALS SERVED 2020-21**

	LUNCH*	BREAKFAST				
		<u>Regular</u>	<u>Needy</u>			
PAID	.52	.42	.42			
REDUCED	3.30	1.69	2.06			
FREE	3.70	1.99	2.36			
COMMODITIES	.2375					

^{*}Includes additional \$.02/meal reimbursement for school breakfast program.

School lunch prices for the 2021-22 school year are \$2.75 at the elementary level, \$3.00 at the middle school level and \$3.25 at the high school level. Adult lunch prices are \$3.90 at the elementary and middle school levels and \$3.95 at the high school level. The breakfast prices are \$1.25 at the elementary level and \$1.50 at the middle school level and at the high school level. Adult breakfast prices are \$2.15.

The West Chester Area School District utilizes an on-line point of sale system. The system is known as Pay-For-It and it allows each student to have their own personal account. Parents can pre-deposit monies via cash, check or a credit card over the Internet. This computerized system increases the efficiency of the food service program by increasing the participation and ensures compliance with government regulations. Through this service, parents have the ability to view their child's account balance and participation report on the internet.

^{**}The 2021-22 reimbursement rates haven't been disclosed as of the date of publication.

MILLAGE

MILLAGE CALCULATION

Most Recent Value

\$185,606,380

1. Net amount to be raised from real estate taxes 2021-22

\$179,235,664

2. Gross tax to be levied (estimate 96.5% collection)

\$185,606,380

3. Equalization between counties - Section 672.1

		Certified by STEB	Percent
a.	Chester County	\$13,526,032,297	94.15
	Delaware County	<u>\$840,051,487</u>	5.85
		\$14,366,083,784	100.00
b.	Gross Real Estate Levy:		
	Chester County - 94.15	\$174,753,121	
	Delaware County - 5.85	<u>\$10,853,259</u>	

4. Millage Calculation:

a.	Tax Levy - Chester County divided by the	\$174,753,121	=	22.0604 mills
	Assessed Value - Chester County	\$7,921,562,971		
b.	Tax Levy - Delaware County divided by the	\$10,853,259	=	9.5164 mills
	Assessed Value - Delaware County	\$1,140,468,976		

Tax Levy

Real Estate Tax at the rate of 22.0604 mills, or \$2.20604 per one hundred dollars of assessed valuation of taxable real property, in the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown, West Whiteland, and the Borough of West Chester, all of Chester County, Pennsylvania; 9.5164 mills, or \$.95164 per one hundred dollars of assessed valuation of taxable property in the Township of Thornbury, Delaware County, Pennsylvania.**County Wide Reassessment in Delaware County.

Legally, school district real estate taxes must be equalized between counties based on the most recent market value certified by the State Tax Equalization Board (STEB). For 2020-21, Chester County represented 94.15% of the total market value of the School District; for 2020-21, Delaware County represents 5.85%.

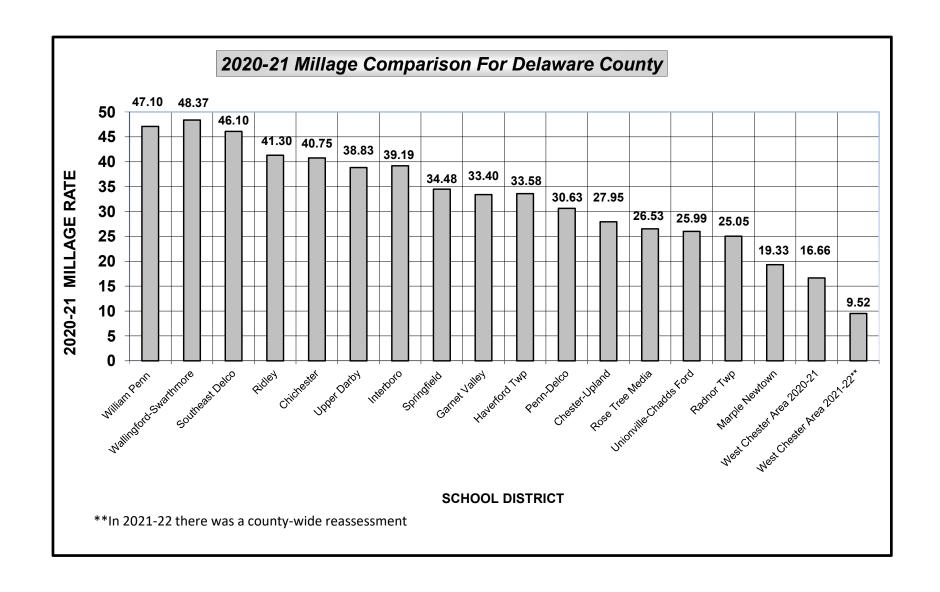
HISTORY OF TAX INCREASES

CHESTER COUNTY

DELAWARE COUNTY

		% Increase/			Increase/	Average Residential	Average	
Year	Millage	Decrease	Assessment	ssessment Tax Bill Mil		Decrease	Assessment	Tax Bill
2008-09*	16.85	6.7%	\$189,950	\$3,201	12.94	9.0%	\$285,000	\$3,688
2009-10*	17.85	5.9%	\$189,950	\$3,391	14.16	9.4%	\$285,000	\$4,036
2010-11*	18.36	2.9%	\$189,950	\$3,487	14.25	0.6%	\$285,000	\$4,061
2011-12*	18.36	0.0%	\$189,950	\$3,487	14.22	-0.2%	\$285,000	\$4,053
2012-13*	18.67	1.7%	\$189,950	\$3,546	13.78	-3.1%	\$285,000	\$3,927
2013-14*	18.67	0.0%	\$189,950	\$3,554	13.62	-1.2%	\$285,000	\$3,882
2014-15*	19.21	2.9%	\$189,950	\$3,649	13.65	0.2%	\$285,000	\$3,890
2015-16*	19.5779	1.9%	\$189,950	\$3,719	13.9059	1.9%	\$285,000	\$3,963
2016-17*	20.0982	2.7%	\$189,950	\$3,818	14.7113	5.8%	\$285,000	\$4,193
2017-18*	20.6841	2.9%	\$189,950	\$3,929	15.2086	3.4%	\$285,000	\$4,334
2018-19*	21.2723	2.8%	\$189,950	\$4,041	16.0761	5.7%	\$285,000	\$4,582
2019-20*	21.6622	1.9%	\$189,950	\$4,115	16.2597	1.1%	\$285,000	\$4,634
2020-21*	21.6622	0.0%	\$189,950	\$4,115	16.6626	2.5%	\$285,000	\$4,749
2021-22	22.0604	1.8%	\$189,950	\$4,190	9.5164	0.4%**	\$502,336	\$4,780
* Tax Relief per l	HS/FS:	2008-09	\$141		2015-16	\$131		
	2009-10 \$146 2016-17			\$139				
		2010-11	\$144 \$130			\$141 \$129		
		2011-12 2012-13	\$139 \$132		2018-19 2019-20	\$138 \$144		
		2012-13	\$132 \$132		2019-20	\$144 \$144		
		2014-15	\$141		2021-22	\$145		

^{**} County-wide reassessment in Delaware County for 2021-22. The increase was manually calculated based on rebalanced prior year millage.



Comparison of Chester County School Districts

WEST CHESTER AREA SCHOOL DISTRICT TO COUNTY AVERAGE

WEST CHESTER AREA SCHOOL DISTRICT TO COUNTY AVERAGE								
	WCASD	COUNTY AVERAGE						
2020-21 Budget	\$269,815,667	\$127,435,024						
# of Students	11,972	5,778						
Cost/Student	\$22,537	\$22,057						
Market Value (MV)	\$14,366,083,784	\$5,261,502,811						
MV/Student	\$1,199,974	\$910,675						
2020-21 Millage	21.6622	30.3440						
Real Estate Taxes (Assess. At \$189,950)	\$4,115	\$5,764						
EIT @ \$60,000	\$300	\$200						
Other	\$0	\$16						
2020-21 TOTAL TAXES	\$4,415	\$5,980						
2021-22 Final Millage (Assess. At \$189,950)	22.0604	31.0056						
REAL ESTATE TAXES	\$4,190	\$5,890						
2021-22 TOTAL TAXES	\$4,490	\$6,106						

COMPARISON OF CHESTER COUNTY SCHOOL DISTRICTS													
	2020-21		COST/	2019 MARKET	MV/	2020-21	ASSESSMNT @ \$189,950	EIT @		2020-21 TOTAL	2021-22	ASSESSMNT @ \$189,950	2021-22 TOTAL
SCHOOL DISTRICT	BUDGET	STUDENTS	STUDENT	VALUE (MV)	STUDENT	MILLAGE	R E TAXES	\$60,000	OTHER	TAXES	MILLAGE	R E TAXES	<u>TAXES</u>
AVON GROVE	99,331,571	4,934	20,132	2,822,012,783	571,952	32.7100	6,213	0	0	6,213	33.5200	6,367	6,367
COATESVILLE	175,900,004	5,322	33,051	4,440,906,403	834,443	38.2018	7,256	300	20	7,576	39.6910	7,539	7,859
DOWNINGTOWN	230,812,460	12,909	17,880	8,730,821,293	676,336	27.1820	5,163	300	40	5,503	27.7260	5,267	5,607
GREAT VALLEY	107,406,482	4,510	23,815	6,557,281,997	1,453,943	21.8100	4,143	0	0	4,143	22.3600	4,247	4,247
KENNETT CONSOLIDATED	88,200,022	4,012	21,984	3,138,030,452	782,161	31.4852	5,981	300	0	6,281	31.8707	6,054	6,354
OCTORARA	56,705,978	2,118	26,773	1,365,302,547	644,619	40.8900	7,767	300	20	8,087	40.8200	7,754	8,074
OWEN J ROBERTS	113,409,492	5,347	21,210	3,587,372,628	670,913	32.7858	6,228	300	0	6,528	33.2712	6,320	6,620
OXFORD	43,301,699	3,353	12,914	1,780,366,183	530,977	32.0104	6,080	300	20	6,400	33.3548	6,336	6,656
PHOENIXVILLE	96,256,527	4,004	24,040	3,413,214,182	852,451	31.8200	6,044	300	95	6,439	32.3200	6,139	6,534
TREDYFFRIN-EASTTOWN	157,454,765	6,957	22,633	9,058,087,616	1,302,011	24.5003	4,654	0	0	4,654	25.1128	4,770	4,770
UNIONVILLE-CHADDS FORD	90,625,615	3,893	23,279	3,878,553,865	996,289	29.0700	5,522	0	0	5,522	29.9600	5,691	5,691
WEST CHESTER	269,815,667	11,972	22,537	14,366,083,784	1,199,974	21.6622	4,115	300	0	4,415	22.0604	4,190	4,490
CHESTER COUNTY AVERAGE	127,435,024	5,778	22,057	5,261,502,811	910,675	30.3440	5,764	200	16	5,980	31.0056	5,890	6,106